

WINDHAM COMMUNITY MEMORIAL HOSPITAL					
TWELVE MONTHS ACTUAL FILING					
FISCAL YEAR 2012					
REPORT 100 - HOSPITAL BALANCE SHEET INFORMATION					
(1)	(2)	(3)	(4)	(5)	(6)
		FY 2011	FY 2012	AMOUNT	%
<u>LINE</u>	<u>DESCRIPTION</u>	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>DIFFERENCE</u>	<u>DIFFERENCE</u>
I.	<u>ASSETS</u>				
A.	<u>Current Assets:</u>				
1	Cash and Cash Equivalents	\$2,502,682	\$4,122,969	\$1,620,287	65%
2	Short Term Investments	\$0	\$0	\$0	0%
3	Accounts Receivable (Less: Allowance for Doubtful Accounts)	\$14,881,466	\$20,670,040	\$5,788,574	39%
4	Current Assets Whose Use is Limited for Current Liabilities	\$762,364	\$654,986	(\$107,378)	-14%
5	Due From Affiliates	\$170,422	\$715,820	\$545,398	320%
6	Due From Third Party Payers	\$0	\$0	\$0	0%
7	Inventories of Supplies	\$1,113,332	\$1,105,978	(\$7,354)	-1%
8	Prepaid Expenses	\$839,664	\$147,588	(\$692,076)	-82%
9	Other Current Assets	\$1,506,027	\$3,680,517	\$2,174,490	144%
	Total Current Assets	\$21,775,957	\$31,097,898	\$9,321,941	43%
B.	<u>Noncurrent Assets Whose Use is Limited:</u>				
1	Held by Trustee	\$2,505,394	\$2,831,893	\$326,499	13%
2	Board Designated for Capital Acquisition	\$0	\$0	\$0	0%
3	Funds Held in Escrow	\$1,439,934	\$1,439,934	\$0	0%
4	Other Noncurrent Assets Whose Use is Limited	\$1,477,742	\$1,597,574	\$119,832	8%
	Total Noncurrent Assets Whose Use is Limited:	\$5,423,070	\$5,869,401	\$446,331	8%
5	Interest in Net Assets of Foundation	\$0	\$0	\$0	0%
6	Long Term Investments	\$325,966	\$406,468	\$80,502	25%
7	Other Noncurrent Assets	\$2,036,739	\$3,123,242	\$1,086,503	53%
C.	<u>Net Fixed Assets:</u>				
1	Property, Plant and Equipment	\$101,775,114	\$104,401,288	\$2,626,174	3%
2	Less: Accumulated Depreciation	\$66,982,063	\$70,034,957	\$3,052,894	5%
	Property, Plant and Equipment, Net	\$34,793,051	\$34,366,331	(\$426,720)	-1%
3	Construction in Progress	\$2,014,711	\$5,279,793	\$3,265,082	162%
	Total Net Fixed Assets	\$36,807,762	\$39,646,124	\$2,838,362	8%
	Total Assets	\$66,369,494	\$80,143,133	\$13,773,639	21%

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		FY 2011	FY 2012	AMOUNT	%
<u>LINE</u>	<u>DESCRIPTION</u>	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>DIFFERENCE</u>	<u>DIFFERENCE</u>
II. LIABILITIES AND NET ASSETS					
A. Current Liabilities:					
1	Accounts Payable and Accrued Expenses	\$5,823,590	\$10,158,204	\$4,334,614	74%
2	Salaries, Wages and Payroll Taxes	\$813,367	\$1,194,930	\$381,563	47%
3	Due To Third Party Payers	\$71,283	\$1,499,004	\$1,427,721	2003%
4	Due To Affiliates	\$0	\$0	\$0	0%
5	Current Portion of Long Term Debt	\$3,406,605	\$11,163,890	\$7,757,285	228%
6	Current Portion of Notes Payable	\$367,375	\$173,906	(\$193,469)	-53%
7	Other Current Liabilities	\$6,135,012	\$8,955,163	\$2,820,151	46%
	Total Current Liabilities	\$16,617,232	\$33,145,097	\$16,527,865	99%
B. Long Term Debt:					
1	Bonds Payable (Net of Current Portion)	\$19,388,119	\$19,376,083	(\$12,036)	0%
2	Notes Payable (Net of Current Portion)	\$0	\$0	\$0	0%
	Total Long Term Debt	\$19,388,119	\$19,376,083	(\$12,036)	0%
3	Accrued Pension Liability	\$56,931,181	\$64,662,899	\$7,731,718	14%
4	Other Long Term Liabilities	\$4,482,535	\$5,482,001	\$999,466	22%
	Total Long Term Liabilities	\$80,801,835	\$89,520,983	\$8,719,148	11%
5	Interest in Net Assets of Affiliates or Joint Ventures	\$0	\$0	\$0	0%
C. Net Assets:					
1	Unrestricted Net Assets or Equity	(\$35,978,450)	(\$47,943,489)	(\$11,965,039)	33%
2	Temporarily Restricted Net Assets	\$1,318,536	\$1,453,029	\$134,493	10%
3	Permanently Restricted Net Assets	\$3,610,341	\$3,967,513	\$357,172	10%
	Total Net Assets	(\$31,049,573)	(\$42,522,947)	(\$11,473,374)	37%
	Total Liabilities and Net Assets	\$66,369,494	\$80,143,133	\$13,773,639	21%

WINDHAM COMMUNITY MEMORIAL HOSPITAL					
TWELVE MONTHS ACTUAL FILING					
FISCAL YEAR 2012					
REPORT 150 - HOSPITAL STATEMENT OF OPERATIONS INFORMATION					
(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2011 ACTUAL	FY 2012 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
A. Operating Revenue:					
1	Total Gross Patient Revenue	\$199,383,125	\$210,150,089	\$10,766,964	5%
2	Less: Allowances	\$110,493,786	\$116,283,387	\$5,789,601	5%
3	Less: Charity Care	\$3,033,891	\$3,706,321	\$672,430	22%
4	Less: Other Deductions	\$0	\$0	\$0	0%
	Total Net Patient Revenue	\$85,855,448	\$90,160,381	\$4,304,933	5%
5	Other Operating Revenue	\$3,044,239	\$5,761,698	\$2,717,459	89%
6	Net Assets Released from Restrictions	\$0	\$0	\$0	0%
	Total Operating Revenue	\$88,899,687	\$95,922,079	\$7,022,392	8%
B. Operating Expenses:					
1	Salaries and Wages	\$41,345,796	\$42,907,325	\$1,561,529	4%
2	Fringe Benefits	\$16,084,939	\$15,336,446	(\$748,493)	-5%
3	Physicians Fees	\$693,799	\$930,637	\$236,838	34%
4	Supplies and Drugs	\$7,777,841	\$7,642,658	(\$135,183)	-2%
5	Depreciation and Amortization	\$4,545,850	\$4,147,105	(\$398,745)	-9%
6	Bad Debts	\$3,365,182	\$3,839,277	\$474,095	14%
7	Interest	\$1,476,666	\$1,325,543	(\$151,123)	-10%
8	Malpractice	\$609,350	\$659,252	\$49,902	8%
9	Other Operating Expenses	\$16,740,066	\$19,661,874	\$2,921,808	17%
	Total Operating Expenses	\$92,639,489	\$96,450,117	\$3,810,628	4%
	Income/(Loss) From Operations	(\$3,739,802)	(\$528,038)	\$3,211,764	-86%
C. Non-Operating Revenue:					
1	Income from Investments	(\$16,806)	(\$163)	\$16,643	-99%
2	Gifts, Contributions and Donations	\$265,347	\$698,728	\$433,381	163%
3	Other Non-Operating Gains/(Losses)	(\$561,377)	(\$936,114)	(\$374,737)	67%
	Total Non-Operating Revenue	(\$312,836)	(\$237,549)	\$75,287	-24%
	Excess/(Deficiency) of Revenue Over Expenses (Before Other Adjustments)	(\$4,052,638)	(\$765,587)	\$3,287,051	-81%
Other Adjustments:					
	Unrealized Gains/(Losses)	(\$10,172)	\$52,251	\$62,423	-614%
	All Other Adjustments	\$0	\$0	\$0	0%
	Total Other Adjustments	(\$10,172)	\$52,251	\$62,423	-614%
	Excess/(Deficiency) of Revenue Over Expenses	(\$4,062,810)	(\$713,336)	\$3,349,474	-82%
	Principal Payments	\$19,866,618	\$5,571,922	(\$14,294,696)	-72%

**WINDHAM COMMUNITY MEMORIAL HOSPITAL
TWELVE MONTHS ACTUAL FILING
FISCAL YEAR 2012
REPORT 165 - HOSPITAL GROSS REVENUE, NET REVENUE AND STATISTICS BY PAYER**

(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2011 ACTUAL	FY 2012 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
I. GROSS REVENUE BY PAYER					
A. INPATIENT GROSS REVENUE					
1	MEDICARE TRADITIONAL	\$38,366,754	\$37,135,345	(\$1,231,409)	-3%
2	MEDICARE MANAGED CARE	\$5,467,650	\$6,084,216	\$616,566	11%
3	MEDICAID	\$7,584,999	\$9,570,502	\$1,985,503	26%
4	MEDICAID MANAGED CARE	\$3,679,039	\$693,574	(\$2,985,465)	-81%
5	CHAMPUS/TRICARE	\$117,471	\$211,837	\$94,366	80%
6	COMMERCIAL INSURANCE	\$15,501,339	\$14,076,588	(\$1,424,751)	-9%
7	NON-GOVERNMENT MANAGED CARE	\$0	\$0	\$0	0%
8	WORKER'S COMPENSATION	\$239,510	\$235,492	(\$4,018)	-2%
9	SELF- PAY/UNINSURED	\$952,163	\$751,105	(\$201,058)	-21%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$313,593	\$181,321	(\$132,272)	-42%
	TOTAL INPATIENT GROSS REVENUE	\$72,222,518	\$68,939,980	(\$3,282,538)	-5%
B. OUTPATIENT GROSS REVENUE					
1	MEDICARE TRADITIONAL	\$32,538,187	\$36,340,316	\$3,802,129	12%
2	MEDICARE MANAGED CARE	\$5,887,234	\$7,012,100	\$1,124,866	19%
3	MEDICAID	\$15,280,624	\$28,407,771	\$13,127,147	86%
4	MEDICAID MANAGED CARE	\$12,598,916	\$3,318,606	(\$9,280,310)	-74%
5	CHAMPUS/TRICARE	\$437,537	\$459,513	\$21,976	5%
6	COMMERCIAL INSURANCE	\$54,124,923	\$58,832,726	\$4,707,803	9%
7	NON-GOVERNMENT MANAGED CARE	\$0	\$0	\$0	0%
8	WORKER'S COMPENSATION	\$2,372,135	\$2,293,820	(\$78,315)	-3%
9	SELF- PAY/UNINSURED	\$3,740,586	\$4,287,134	\$546,548	15%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$180,466	\$258,122	\$77,656	43%
	TOTAL OUTPATIENT GROSS REVENUE	\$127,160,608	\$141,210,108	\$14,049,500	11%
C. TOTAL GROSS REVENUE					
1	MEDICARE TRADITIONAL	\$70,904,941	\$73,475,661	\$2,570,720	4%
2	MEDICARE MANAGED CARE	\$11,354,884	\$13,096,316	\$1,741,432	15%
3	MEDICAID	\$22,865,623	\$37,978,273	\$15,112,650	66%
4	MEDICAID MANAGED CARE	\$16,277,955	\$4,012,180	(\$12,265,775)	-75%
5	CHAMPUS/TRICARE	\$555,008	\$671,350	\$116,342	21%
6	COMMERCIAL INSURANCE	\$69,626,262	\$72,909,314	\$3,283,052	5%
7	NON-GOVERNMENT MANAGED CARE	\$0	\$0	\$0	0%
8	WORKER'S COMPENSATION	\$2,611,645	\$2,529,312	(\$82,333)	-3%
9	SELF- PAY/UNINSURED	\$4,692,749	\$5,038,239	\$345,490	7%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$494,059	\$439,443	(\$54,616)	-11%
	TOTAL GROSS REVENUE	\$199,383,126	\$210,150,088	\$10,766,962	5%
II. NET REVENUE BY PAYER					
A. INPATIENT NET REVENUE					
1	MEDICARE TRADITIONAL	\$23,402,812	\$24,278,572	\$875,760	4%
2	MEDICARE MANAGED CARE	\$2,932,137	\$3,705,836	\$773,699	26%
3	MEDICAID	\$2,510,251	\$4,029,946	\$1,519,695	61%
4	MEDICAID MANAGED CARE	\$1,653,364	\$290,987	(\$1,362,377)	-82%
5	CHAMPUS/TRICARE	\$53,482	\$80,646	\$27,164	51%
6	COMMERCIAL INSURANCE	\$9,205,280	\$9,061,085	(\$144,195)	-2%
7	NON-GOVERNMENT MANAGED CARE	\$0	\$0	\$0	0%
8	WORKER'S COMPENSATION	\$161,785	\$136,525	(\$25,260)	-16%
9	SELF- PAY/UNINSURED	\$46,750	\$15,020	(\$31,730)	-68%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$118,590	\$43,905	(\$74,685)	-63%

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REPORT 165 - HOSPITAL GROSS REVENUE, NET REVENUE AND STATISTICS BY PAYER**

(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2011 ACTUAL	FY 2012 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
	TOTAL INPATIENT NET REVENUE	\$40,084,451	\$41,642,522	\$1,558,071	4%
B.	OUTPATIENT NET REVENUE				
1	MEDICARE TRADITIONAL	\$8,007,435	\$8,305,309	\$297,874	4%
2	MEDICARE MANAGED CARE	\$1,466,728	\$1,512,586	\$45,858	3%
3	MEDICAID	\$3,390,249	\$6,788,311	\$3,398,062	100%
4	MEDICAID MANAGED CARE	\$3,315,979	\$819,557	(\$2,496,422)	-75%
5	CHAMPUS/TRICARE	\$134,184	\$115,885	(\$18,299)	-14%
6	COMMERCIAL INSURANCE	\$24,461,844	\$25,929,632	\$1,467,788	6%
7	NON-GOVERNMENT MANAGED CARE	\$0	\$0	\$0	0%
8	WORKER'S COMPENSATION	\$1,495,438	\$1,652,741	\$157,303	11%
9	SELF- PAY/UNINSURED	\$122,464	\$108,762	(\$13,702)	-11%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$28,274	\$30,210	\$1,936	7%
	TOTAL OUTPATIENT NET REVENUE	\$42,422,595	\$45,262,993	\$2,840,398	7%
C.	TOTAL NET REVENUE				
1	MEDICARE TRADITIONAL	\$31,410,247	\$32,583,881	\$1,173,634	4%
2	MEDICARE MANAGED CARE	\$4,398,865	\$5,218,422	\$819,557	19%
3	MEDICAID	\$5,900,500	\$10,818,257	\$4,917,757	83%
4	MEDICAID MANAGED CARE	\$4,969,343	\$1,110,544	(\$3,858,799)	-78%
5	CHAMPUS/TRICARE	\$187,666	\$196,531	\$8,865	5%
6	COMMERCIAL INSURANCE	\$33,667,124	\$34,990,717	\$1,323,593	4%
7	NON-GOVERNMENT MANAGED CARE	\$0	\$0	\$0	0%
8	WORKER'S COMPENSATION	\$1,657,223	\$1,789,266	\$132,043	8%
9	SELF- PAY/UNINSURED	\$169,214	\$123,782	(\$45,432)	-27%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$146,864	\$74,115	(\$72,749)	-50%
	TOTAL NET REVENUE	\$82,507,046	\$86,905,515	\$4,398,469	5%
III.	STATISTICS BY PAYER				
A.	DISCHARGES				
1	MEDICARE TRADITIONAL	2,057	2,009	(48)	-2%
2	MEDICARE MANAGED CARE	315	317	2	1%
3	MEDICAID	529	889	360	68%
4	MEDICAID MANAGED CARE	506	81	(425)	-84%
5	CHAMPUS/TRICARE	18	17	(1)	-6%
6	COMMERCIAL INSURANCE	1,174	1,110	(64)	-5%
7	NON-GOVERNMENT MANAGED CARE	0	0	0	0%
8	WORKER'S COMPENSATION	16	12	(4)	-25%
9	SELF- PAY/UNINSURED	66	56	(10)	-15%
10	SAGA	0	0	0	0%
11	OTHER	20	15	(5)	-25%
	TOTAL DISCHARGES	4,701	4,506	(195)	-4%
B.	PATIENT DAYS				
1	MEDICARE TRADITIONAL	10,775	10,009	(766)	-7%
2	MEDICARE MANAGED CARE	1,625	1,740	115	7%
3	MEDICAID	2,251	2,936	685	30%
4	MEDICAID MANAGED CARE	1,274	219	(1,055)	-83%
5	CHAMPUS/TRICARE	35	66	31	89%
6	COMMERCIAL INSURANCE	3,694	3,458	(236)	-6%
7	NON-GOVERNMENT MANAGED CARE	0	0	0	0%
8	WORKER'S COMPENSATION	52	42	(10)	-19%
9	SELF- PAY/UNINSURED	220	156	(64)	-29%
10	SAGA	0	0	0	0%
11	OTHER	70	47	(23)	-33%
	TOTAL PATIENT DAYS	19,996	18,673	(1,323)	-7%
C.	OUTPATIENT VISITS				

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REPORT 165 - HOSPITAL GROSS REVENUE, NET REVENUE AND STATISTICS BY PAYER**

(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2011 ACTUAL	FY 2012 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
1	MEDICARE TRADITIONAL	42,541	40,322	(2,219)	-5%
2	MEDICARE MANAGED CARE	7,587	8,175	588	8%
3	MEDICAID	14,362	29,740	15,378	107%
4	MEDICAID MANAGED CARE	17,743	4,351	(13,392)	-75%
5	CHAMPUS/TRICARE	532	526	(6)	-1%
6	COMMERCIAL INSURANCE	72,640	69,340	(3,300)	-5%
7	NON-GOVERNMENT MANAGED CARE	0	0	0	0%
8	WORKER'S COMPENSATION	1,816	1,917	101	6%
9	SELF- PAY/UNINSURED	5,128	5,576	448	9%
10	SAGA	0	0	0	0%
11	OTHER	162	228	66	41%
	TOTAL OUTPATIENT VISITS	162,511	160,175	(2,336)	-1%
IV.	EMERGENCY DEPARTMENT OUTPATIENT BY PAYER				
A.	EMERGENCY DEPARTMENT OUTPATIENT GROSS REVENUE				
1	MEDICARE TRADITIONAL	\$5,762,199	\$6,843,655	\$1,081,456	19%
2	MEDICARE MANAGED CARE	\$847,284	\$1,223,715	\$376,431	44%
3	MEDICAID	\$7,640,412	\$14,717,702	\$7,077,290	93%
4	MEDICAID MANAGED CARE	\$6,462,154	\$1,647,567	(\$4,814,587)	-75%
5	CHAMPUS/TRICARE	\$209,846	\$236,780	\$26,934	13%
6	COMMERCIAL INSURANCE	\$11,876,912	\$12,260,325	\$383,413	3%
7	NON-GOVERNMENT MANAGED CARE	\$0	\$0	\$0	0%
8	WORKER'S COMPENSATION	\$554,692	\$589,474	\$34,782	6%
9	SELF- PAY/UNINSURED	\$2,363,314	\$2,784,937	\$421,623	18%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$149,142	\$154,660	\$5,518	4%
	TOTAL EMERGENCY DEPARTMENT OUTPATIENT GROSS REVENUE	\$35,865,955	\$40,458,815	\$4,592,860	13%
B.	EMERGENCY DEPARTMENT OUTPATIENT NET REVENUE				
1	MEDICARE TRADITIONAL	\$1,453,094	\$1,744,090	\$290,996	20%
2	MEDICARE MANAGED CARE	\$212,062	\$305,248	\$93,186	44%
3	MEDICAID	\$1,528,494	\$3,239,228	\$1,710,734	112%
4	MEDICAID MANAGED CARE	\$1,634,434	\$407,089	(\$1,227,345)	-75%
5	CHAMPUS/TRICARE	\$65,926	\$62,294	(\$3,632)	-6%
6	COMMERCIAL INSURANCE	\$5,527,783	\$5,624,669	\$96,886	2%
7	NON-GOVERNMENT MANAGED CARE	\$0	\$0	\$0	0%
8	WORKER'S COMPENSATION	\$391,004	\$421,845	\$30,841	8%
9	SELF- PAY/UNINSURED	\$43,188	\$42,031	(\$1,157)	-3%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$21,961	\$14,542	(\$7,419)	-34%
	TOTAL EMERGENCY DEPARTMENT OUTPATIENT NET REVENUE	\$10,877,946	\$11,861,036	\$983,090	9%
C.	EMERGENCY DEPARTMENT OUTPATIENT VISITS				
1	MEDICARE TRADITIONAL	3,929	4,716	787	20%
2	MEDICARE MANAGED CARE	543	783	240	44%
3	MEDICAID	5,473	12,461	6,988	128%
4	MEDICAID MANAGED CARE	7,603	1,964	(5,639)	-74%
5	CHAMPUS/TRICARE	197	219	22	11%
6	COMMERCIAL INSURANCE	9,677	9,895	218	2%
7	NON-GOVERNMENT MANAGED CARE	0	0	0	0%
8	WORKER'S COMPENSATION	746	758	12	2%
9	SELF- PAY/UNINSURED	2,446	2,697	251	10%
10	SAGA	0	0	0	0%
11	OTHER	130	125	(5)	-4%
	TOTAL EMERGENCY DEPARTMENT OUTPATIENT VISITS	30,744	33,618	2,874	9%

**WINDHAM COMMUNITY MEMORIAL HOSPITAL
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FISCAL YEAR 2012
REPORT 175 - HOSPITAL OPERATING EXPENSES BY EXPENSE CATEGORY AND DEPARTMENT**

(1)	(2)	(3)	(4)	(5)	(6)
<u>LINE</u>	<u>DESCRIPTION</u>	<u>FY 2011 ACTUAL</u>	<u>FY 2012 ACTUAL</u>	<u>AMOUNT DIFFERENCE</u>	<u>% DIFFERENCE</u>
I.	<u>OPERATING EXPENSE BY CATEGORY</u>				
A.	<u>Salaries & Wages:</u>				
1	Nursing Salaries	\$12,572,579	\$13,759,500	\$1,186,921	9%
2	Physician Salaries	\$2,054,798	\$2,572,919	\$518,121	25%
3	Non-Nursing, Non-Physician Salaries	\$26,718,419	\$26,574,906	(\$143,513)	-1%
	Total Salaries & Wages	\$41,345,796	\$42,907,325	\$1,561,529	4%
B.	<u>Fringe Benefits:</u>				
1	Nursing Fringe Benefits	\$4,891,166	\$4,918,084	\$26,918	1%
2	Physician Fringe Benefits	\$799,387	\$919,643	\$120,256	15%
3	Non-Nursing, Non-Physician Fringe Benefits	\$10,394,386	\$9,498,719	(\$895,667)	-9%
	Total Fringe Benefits	\$16,084,939	\$15,336,446	(\$748,493)	-5%
C.	<u>Contractual Labor Fees:</u>				
1	Nursing Fees	\$488,358	\$693,243	\$204,885	42%
2	Physician Fees	\$693,799	\$930,637	\$236,838	34%
3	Non-Nursing, Non-Physician Fees	\$6,116,829	\$8,732,259	\$2,615,430	43%
	Total Contractual Labor Fees	\$7,298,986	\$10,356,139	\$3,057,153	42%
D.	<u>Medical Supplies and Pharmaceutical Cost:</u>				
1	Medical Supplies	\$5,503,723	\$5,362,794	(\$140,929)	-3%
2	Pharmaceutical Costs	\$2,274,118	\$2,279,864	\$5,746	0%
	Total Medical Supplies and Pharmaceutical Cost	\$7,777,841	\$7,642,658	(\$135,183)	-2%
E.	<u>Depreciation and Amortization:</u>				
1	Depreciation-Building	\$1,673,434	\$1,512,071	(\$161,363)	-10%
2	Depreciation-Equipment	\$2,856,493	\$2,624,263	(\$232,230)	-8%
3	Amortization	\$15,923	\$10,771	(\$5,152)	-32%
	Total Depreciation and Amortization	\$4,545,850	\$4,147,105	(\$398,745)	-9%
F.	<u>Bad Debts:</u>				
1	Bad Debts	\$3,365,182	\$3,839,277	\$474,095	14%
G.	<u>Interest Expense:</u>				
1	Interest Expense	\$1,476,666	\$1,325,543	(\$151,123)	-10%
H.	<u>Malpractice Insurance Cost:</u>				
1	Malpractice Insurance Cost	\$609,350	\$659,252	\$49,902	8%
I.	<u>Utilities:</u>				
1	Water	\$67,904	\$60,955	(\$6,949)	-10%
2	Natural Gas	\$728,167	\$577,526	(\$150,641)	-21%
3	Oil	\$3,836	\$0	(\$3,836)	-100%
4	Electricity	\$658,793	\$645,776	(\$13,017)	-2%
5	Telephone	\$162,331	\$140,078	(\$22,253)	-14%
6	Other Utilities	\$0	\$0	\$0	0%
	Total Utilities	\$1,621,031	\$1,424,335	(\$196,696)	-12%
J.	<u>Business Expenses:</u>				
1	Accounting Fees	\$242,695	\$207,880	(\$34,815)	-14%
2	Legal Fees	\$444,650	\$187,118	(\$257,532)	-58%
3	Consulting Fees	\$184,315	\$565,212	\$380,897	207%
4	Dues and Membership	\$374,452	\$322,393	(\$52,059)	-14%
5	Equipment Leases	\$638,999	\$543,128	(\$95,871)	-15%
6	Building Leases	\$218,868	\$239,191	\$20,323	9%
7	Repairs and Maintenance	\$2,875,783	\$3,450,798	\$575,015	20%
8	Insurance	\$275,990	\$68,703	(\$207,287)	-75%

**WINDHAM COMMUNITY MEMORIAL HOSPITAL
TWELVE MONTHS ACTUAL FILING
FISCAL YEAR 2012
REPORT 175 - HOSPITAL OPERATING EXPENSES BY EXPENSE CATEGORY AND DEPARTMENT**

(1) <u>LINE</u>	(2) <u>DESCRIPTION</u>	(3) <u>FY 2011 ACTUAL</u>	(4) <u>FY 2012 ACTUAL</u>	(5) <u>AMOUNT DIFFERENCE</u>	(6) <u>% DIFFERENCE</u>
9	Travel	\$53,684	\$65,215	\$11,531	21%
10	Conferences	\$163,578	\$153,775	(\$9,803)	-6%
11	Property Tax	\$71,745	\$71,303	(\$442)	-1%
12	General Supplies	\$1,441,730	\$1,376,923	(\$64,807)	-4%
13	Licenses and Subscriptions	\$65,568	\$56,452	(\$9,116)	-14%
14	Postage and Shipping	\$132,176	\$91,212	(\$40,964)	-31%
15	Advertising	\$368,966	\$587,391	\$218,425	59%
16	Corporate parent/system fees	\$0	\$0	\$0	0%
17	Computer Software	\$0	\$0	\$0	0%
18	Computer hardware & small equipment	\$0	\$0	\$0	0%
19	Dietary / Food Services	\$0	\$0	\$0	0%
20	Lab Fees / Red Cross charges	\$0	\$0	\$0	0%
21	Billing & Collection / Bank Fees	\$0	\$0	\$0	0%
22	Recruiting / Employee Education & Recognition	\$0	\$0	\$0	0%
23	Laundry / Linen	\$0	\$0	\$0	0%
24	Professional / Physician Fees	\$0	\$0	\$0	0%
25	Waste disposal	\$0	\$0	\$0	0%
26	Purchased Services - Medical	\$0	\$0	\$0	0%
27	Purchased Services - Non Medical	\$0	\$0	\$0	0%
28	Other Business Expenses	\$365,236	\$0	(\$365,236)	-100%
	Total Business Expenses	\$7,918,435	\$7,986,694	\$68,259	1%
K.	Other Operating Expense:				
1	Miscellaneous Other Operating Expenses	\$595,413	\$825,343	\$229,930	39%
	Total Operating Expenses - All Expense Categories*	\$92,639,489	\$96,450,117	\$3,810,628	4%
	*A.- K. The total operating expenses amount above must agree with the total operating expenses amount on Report 150				
II.	<u>OPERATING EXPENSE BY DEPARTMENT</u>				
A.	<u>General Services:</u>				
1	General Administration	\$2,402,375	\$2,840,555	\$438,180	18%
2	General Accounting	\$751,182	\$1,110,969	\$359,787	48%
3	Patient Billing & Collection	\$587,163	\$121,608	(\$465,555)	-79%
4	Admitting / Registration Office	\$1,569,500	\$2,014,613	\$445,113	28%
5	Data Processing	\$2,271,588	\$2,405,358	\$133,770	6%
6	Communications	\$142,211	\$149,636	\$7,425	5%
7	Personnel	\$855,778	\$706,530	(\$149,248)	-17%
8	Public Relations	\$678,364	\$976,280	\$297,916	44%
9	Purchasing	\$210,270	\$296,383	\$86,113	41%
10	Dietary and Cafeteria	\$2,009,913	\$1,841,425	(\$168,488)	-8%
11	Housekeeping	\$1,094,760	\$1,142,830	\$48,070	4%
12	Laundry & Linen	\$558,852	\$575,625	\$16,773	3%
13	Operation of Plant	\$1,280,465	\$1,453,279	\$172,814	13%
14	Security	\$475,152	\$400,423	(\$74,729)	-16%
15	Repairs and Maintenance	\$1,767,949	\$1,588,467	(\$179,482)	-10%
16	Central Sterile Supply	\$469,357	\$470,373	\$1,016	0%
17	Pharmacy Department	\$3,386,365	\$3,439,507	\$53,142	2%
18	Other General Services	\$416,369	\$394,497	(\$21,872)	-5%
	Total General Services	\$20,927,613	\$21,928,358	\$1,000,745	5%
B.	<u>Professional Services:</u>				
1	Medical Care Administration	\$114,360	\$122,866	\$8,506	7%
2	Residency Program	\$0	\$0	\$0	0%
3	Nursing Services Administration	\$2,375,518	\$3,040,773	\$665,255	28%
4	Medical Records	\$1,161,186	\$874,198	(\$286,988)	-25%

WINDHAM COMMUNITY MEMORIAL HOSPITAL
TWELVE MONTHS ACTUAL FILING
FISCAL YEAR 2012
REPORT 175 - HOSPITAL OPERATING EXPENSES BY EXPENSE CATEGORY AND DEPARTMENT

(1)	(2)	(3)	(4)	(5)	(6)
<u>LINE</u>	<u>DESCRIPTION</u>	<u>FY 2011 ACTUAL</u>	<u>FY 2012 ACTUAL</u>	<u>AMOUNT DIFFERENCE</u>	<u>% DIFFERENCE</u>
5	Social Service	\$0	\$0	\$0	0%
6	Other Professional Services	\$396,996	\$466,590	\$69,594	18%
	Total Professional Services	\$4,048,060	\$4,504,427	\$456,367	11%
C.	<u>Special Services:</u>				
1	Operating Room	\$4,453,788	\$4,440,847	(\$12,941)	0%
2	Recovery Room	\$186,803	\$200,783	\$13,980	7%
3	Anesthesiology	\$0	\$0	\$0	0%
4	Delivery Room	\$860,152	\$957,431	\$97,279	11%
5	Diagnostic Radiology	\$2,481,443	\$2,561,791	\$80,348	3%
6	Diagnostic Ultrasound	\$506,680	\$495,361	(\$11,319)	-2%
7	Radiation Therapy	\$0	\$0	\$0	0%
8	Radioisotopes	\$650,015	\$566,103	(\$83,912)	-13%
9	CT Scan	\$465,067	\$493,150	\$28,083	6%
10	Laboratory	\$4,369,258	\$4,391,617	\$22,359	1%
11	Blood Storing/Processing	\$0	\$0	\$0	0%
12	Cardiology	\$509,260	\$582,611	\$73,351	14%
13	Electrocardiology	\$193,307	\$148,546	(\$44,761)	-23%
14	Electroencephalography	\$189,184	\$321,023	\$131,839	70%
15	Occupational Therapy	\$0	\$0	\$0	0%
16	Speech Pathology	\$0	\$0	\$0	0%
17	Audiology	\$0	\$0	\$0	0%
18	Respiratory Therapy	\$1,082,620	\$1,159,372	\$76,752	7%
19	Pulmonary Function	\$0	\$0	\$0	0%
20	Intravenous Therapy	\$0	\$0	\$0	0%
21	Shock Therapy	\$0	\$0	\$0	0%
22	Psychiatry / Psychology Services	\$0	\$0	\$0	0%
23	Renal Dialysis	\$0	\$0	\$0	0%
24	Emergency Room	\$5,018,896	\$5,776,716	\$757,820	15%
25	MRI	\$514,684	\$494,273	(\$20,411)	-4%
26	PET Scan	\$0	\$0	\$0	0%
27	PET/CT Scan	\$0	\$0	\$0	0%
28	Endoscopy	\$0	\$0	\$0	0%
29	Sleep Center	\$640,476	\$682,484	\$42,008	7%
30	Lithotripsy	\$0	\$0	\$0	0%
31	Cardiac Catheterization/Rehabilitation	\$0	\$0	\$0	0%
32	Occupational Therapy / Physical Therapy	\$1,530,288	\$1,728,550	\$198,262	13%
33	Dental Clinic	\$0	\$0	\$0	0%
34	Other Special Services	\$3,952,322	\$4,902,951	\$950,629	24%
	Total Special Services	\$27,604,243	\$29,903,609	\$2,299,366	8%
D.	<u>Routine Services:</u>				
1	Medical & Surgical Units	\$6,702,480	\$6,770,389	\$67,909	1%
2	Intensive Care Unit	\$2,245,182	\$2,576,171	\$330,989	15%
3	Coronary Care Unit	\$0	\$0	\$0	0%
4	Psychiatric Unit	\$0	\$0	\$0	0%
5	Pediatric Unit	\$0	\$0	\$0	0%
6	Maternity Unit	\$491,789	\$547,415	\$55,626	11%
7	Newborn Nursery Unit	\$309,199	\$344,173	\$34,974	11%
8	Neonatal ICU	\$0	\$0	\$0	0%
9	Rehabilitation Unit	\$0	\$0	\$0	0%
10	Ambulatory Surgery	\$1,249,314	\$1,236,067	(\$13,247)	-1%
11	Home Care	\$0	\$0	\$0	0%

WINDHAM COMMUNITY MEMORIAL HOSPITAL				
TWELVE MONTHS ACTUAL FILING				
FISCAL YEAR 2012				
REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS				
(1)	(2)	(3)	(4)	(5)
		ACTUAL	ACTUAL	ACTUAL
LINE	DESCRIPTION	FY 2010	FY 2011	FY 2012
A. <u>Statement of Operations Summary</u>				
1	Total Net Patient Revenue	\$86,942,706	\$ 85,855,448	\$90,160,381
2	Other Operating Revenue	2,622,664	3,044,239	5,761,698
3	Total Operating Revenue	\$89,565,370	\$88,899,687	\$95,922,079
4	Total Operating Expenses	91,501,818	92,639,489	96,450,117
5	Income/(Loss) From Operations	(\$1,936,448)	(\$3,739,802)	(\$528,038)
6	Total Non-Operating Revenue	273,628	(323,008)	(185,298)
7	Excess/(Deficiency) of Revenue Over Expenses	(\$1,662,820)	(\$4,062,810)	(\$713,336)
B. <u>Profitability Summary</u>				
1	Hospital Operating Margin	-2.16%	-4.22%	-0.55%
2	Hospital Non Operating Margin	0.30%	-0.36%	-0.19%
3	Hospital Total Margin	-1.85%	-4.59%	-0.75%
4	Income/(Loss) From Operations	(\$1,936,448)	(\$3,739,802)	(\$528,038)
5	Total Operating Revenue	\$89,565,370	\$88,899,687	\$95,922,079
6	Total Non-Operating Revenue	\$273,628	(\$323,008)	(\$185,298)
7	Total Revenue	\$89,838,998	\$88,576,679	\$95,736,781
8	Excess/(Deficiency) of Revenue Over Expenses	(\$1,662,820)	(\$4,062,810)	(\$713,336)
C. <u>Net Assets Summary</u>				
1	Hospital Unrestricted Net Assets	(\$25,203,815)	(\$35,978,450)	(\$47,943,489)
2	Hospital Total Net Assets	(\$19,935,723)	(\$31,049,573)	(\$42,522,947)
3	Hospital Change in Total Net Assets	\$235,599	(\$11,113,850)	(\$11,473,374)
4	Hospital Change in Total Net Assets %	98.8%	55.7%	37.0%
D. <u>Cost Data Summary</u>				
1	<u>Ratio of Cost to Charges</u>	0.47	0.46	0.45
2	Total Operating Expenses	\$91,501,818	\$92,639,489	\$96,450,117
3	Total Gross Revenue	\$193,955,564	\$199,383,125	\$210,150,088
4	Total Other Operating Revenue	\$2,622,664	\$3,044,239	\$5,761,698
5	<u>Private Payment to Cost Ratio</u>	1.01	1.07	1.09
6	Total Non-Government Payments	\$34,004,938	\$35,493,561	\$36,903,765

WINDHAM COMMUNITY MEMORIAL HOSPITAL				
TWELVE MONTHS ACTUAL FILING				
FISCAL YEAR 2012				
REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS				
(1)	(2)	(3)	(4)	(5)
		ACTUAL	ACTUAL	ACTUAL
LINE	DESCRIPTION	FY 2010	FY 2011	FY 2012
7	Total Uninsured Payments	\$302,544	\$169,214	\$123,782
8	Total Non-Government Charges	\$76,539,290	\$76,930,656	\$80,476,865
9	Total Uninsured Charges	\$4,858,520	\$4,692,749	\$5,038,239
10	<u>Medicare Payment to Cost Ratio</u>	0.98	0.95	0.98
11	Total Medicare Payments	\$36,106,801	\$35,809,112	\$37,802,303
12	Total Medicare Charges	\$79,106,934	\$82,259,825	\$86,571,977
13	<u>Medicaid Payment to Cost Ratio</u>	0.74	0.61	0.64
14	Total Medicaid Payments	\$10,787,671	\$10,869,843	\$11,928,801
15	Total Medicaid Charges	\$31,291,584	\$39,143,578	\$41,990,453
16	<u>Uncompensated Care Cost</u>	\$2,938,954	\$2,771,904	\$3,050,367
17	Charity Care	\$2,446,867	\$2,956,537	\$3,573,641
18	Bad Debts	\$3,867,045	\$3,100,374	\$3,254,865
19	Total Uncompensated Care	\$6,313,912	\$6,056,911	\$6,828,506
20	<u>Uncompensated Care % of Total Expenses</u>	3.2%	3.0%	3.2%
21	Total Operating Expenses	\$91,501,818	\$92,639,489	\$96,450,117
E. <u>Liquidity Measures Summary</u>				
1	<u>Current Ratio</u>	2.10	1.31	0.94
2	Total Current Assets	\$22,752,848	\$21,775,957	\$31,097,898
3	Total Current Liabilities	\$10,810,042	\$16,617,232	\$33,145,097
4	<u>Days Cash on Hand</u>	14	10	16
5	Cash and Cash Equivalents	\$3,314,081	\$2,502,682	\$4,122,969
6	Short Term Investments	0	0	0
7	Total Cash and Short Term Investments	\$3,314,081	\$2,502,682	\$4,122,969
8	Total Operating Expenses	\$91,501,818	\$92,639,489	\$96,450,117
9	Depreciation Expense	\$4,522,902	\$4,545,850	\$4,147,105
10	Operating Expenses less Depreciation Expense	\$86,978,916	\$88,093,639	\$92,303,012
11	<u>Days Revenue in Patient Accounts Receivable</u>	65.81	62.96	77.61

WINDHAM COMMUNITY MEMORIAL HOSPITAL				
TWELVE MONTHS ACTUAL FILING				
FISCAL YEAR 2012				
REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS				
(1)	(2)	(3)	(4)	(5)
		ACTUAL	ACTUAL	ACTUAL
LINE	DESCRIPTION	FY 2010	FY 2011	FY 2012
12	Net Patient Accounts Receivable	\$ 14,090,656	\$ 14,881,466	\$ 20,670,040
13	Due From Third Party Payers	\$1,585,717	\$0	\$0
14	Due To Third Party Payers	\$0	\$71,283	\$1,499,004
15	Total Net Patient Accounts Receivable and Third Party Payer Activity	\$ 15,676,373	\$ 14,810,183	\$ 19,171,036
16	Total Net Patient Revenue	\$86,942,706	\$ 85,855,448	\$ 90,160,381
17	Average Payment Period	45.36	68.85	131.07
18	Total Current Liabilities	\$10,810,042	\$16,617,232	\$33,145,097
19	Total Operating Expenses	\$91,501,818	\$92,639,489	\$96,450,117
20	Depreciation Expense	\$4,522,902	\$4,545,850	\$4,147,105
21	Total Operating Expenses less Depreciation Expense	\$86,978,916	\$88,093,639	\$92,303,012
F. Solvency Measures Summary				
1	Equity Financing Ratio	(29.4)	(46.8)	(53.1)
2	Total Net Assets	(\$19,935,723)	(\$31,049,573)	(\$42,522,947)
3	Total Assets	\$67,833,577	\$66,369,494	\$80,143,133
4	Cash Flow to Total Debt Ratio	9.5	1.3	6.5
5	Excess/(Deficiency) of Revenues Over Expenses	(\$1,662,820)	(\$4,062,810)	(\$713,336)
6	Depreciation Expense	\$4,522,902	\$4,545,850	\$4,147,105
7	Excess of Revenues Over Expenses and Depreciation Expense	\$2,860,082	\$483,040	\$3,433,769
8	Total Current Liabilities	\$10,810,042	\$16,617,232	\$33,145,097
9	Total Long Term Debt	\$19,435,038	\$19,388,119	\$19,376,083
10	Total Current Liabilities and Total Long Term Debt	\$30,245,080	\$36,005,351	\$52,521,180
11	Long Term Debt to Capitalization Ratio	(3,881.7)	(166.3)	(83.7)
12	Total Long Term Debt	\$19,435,038	\$19,388,119	\$19,376,083
13	Total Net Assets	(\$19,935,723)	(\$31,049,573)	(\$42,522,947)
14	Total Long Term Debt and Total Net Assets	(\$500,685)	(\$11,661,454)	(\$23,146,864)
15	Debt Service Coverage Ratio	1.8	0.1	0.7
16	Excess Revenues over Expenses	(\$1,662,820)	(\$4,062,810)	(\$713,336)
17	Interest Expense	\$1,557,105	\$1,476,666	\$1,325,543
18	Depreciation and Amortization Expense	\$4,522,902	\$4,545,850	\$4,147,105

WINDHAM COMMUNITY MEMORIAL HOSPITAL				
TWELVE MONTHS ACTUAL FILING				
FISCAL YEAR 2012				
REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS				
(1)	(2)	(3)	(4)	(5)
		ACTUAL	ACTUAL	ACTUAL
LINE	DESCRIPTION	FY 2010	FY 2011	FY 2012
19	Principal Payments	\$886,449	\$19,866,618	\$5,571,922
G. Other Financial Ratios				
20	Average Age of Plant	13.8	14.7	16.9
21	Accumulated Depreciation	\$62,488,848	\$66,982,063	\$70,034,957
22	Depreciation and Amortization Expense	\$4,522,902	\$4,545,850	\$4,147,105
H. Utilization Measures Summary				
1	Patient Days	20,850	19,996	18,673
2	Discharges	5,100	4,701	4,506
3	ALOS	4.1	4.3	4.1
4	Staffed Beds	87	87	87
5	Available Beds	-	144	144
6	Licensed Beds	144	144	144
6	Occupancy of Staffed Beds	65.7%	63.0%	58.8%
7	Occupancy of Available Beds	39.7%	38.0%	35.5%
8	Full Time Equivalent Employees	603.4	607.5	601.6
I. Hospital Gross Revenue Payer Mix Percentage				
1	Non-Government Gross Revenue Payer Mix Percentage	37.0%	36.2%	35.9%
2	Medicare Gross Revenue Payer Mix Percentage	40.8%	41.3%	41.2%
3	Medicaid Gross Revenue Payer Mix Percentage	16.1%	19.6%	20.0%
4	Other Medical Assistance Gross Revenue Payer Mix Percentage	3.3%	0.2%	0.2%
5	Uninsured Gross Revenue Payer Mix Percentage	2.5%	2.4%	2.4%
6	CHAMPUS / TRICARE Gross Revenue Payer Mix Percentage	0.3%	0.3%	0.3%
7	Total Gross Revenue Payer Mix Percentage	100.0%	100.0%	100.0%
8	Non-Government Gross Revenue (Charges)	\$71,680,770	\$72,237,907	\$75,438,626
9	Medicare Gross Revenue (Charges)	\$79,106,934	\$82,259,825	\$86,571,977
10	Medicaid Gross Revenue (Charges)	\$31,291,584	\$39,143,578	\$41,990,453
11	Other Medical Assistance Gross Revenue (Charges)	\$6,408,291	\$494,058	\$439,443
12	Uninsured Gross Revenue (Charges)	\$4,858,520	\$4,692,749	\$5,038,239
13	CHAMPUS / TRICARE Gross Revenue (Charges)	\$609,465	\$555,008	\$671,350
14	Total Gross Revenue (Charges)	\$193,955,564	\$199,383,125	\$210,150,088
J. Hospital Net Revenue Payer Mix Percentage				
1	Non-Government Net Revenue Payer Mix Percentage	40.9%	42.8%	42.3%

WINDHAM COMMUNITY MEMORIAL HOSPITAL				
TWELVE MONTHS ACTUAL FILING				
FISCAL YEAR 2012				
REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS				
(1)	(2)	(3)	(4)	(5)
		ACTUAL	ACTUAL	ACTUAL
LINE	DESCRIPTION	FY 2010	FY 2011	FY 2012
2	Medicare Net Revenue Payer Mix Percentage	43.8%	43.4%	43.5%
3	Medicaid Net Revenue Payer Mix Percentage	13.1%	13.2%	13.7%
4	Other Medical Assistance Net Revenue Payer Mix Percentage	1.6%	0.2%	0.1%
5	Uninsured Net Revenue Payer Mix Percentage	0.4%	0.2%	0.1%
6	CHAMPUS / TRICARE Net Revenue Payer Mix Percentage	0.3%	0.2%	0.2%
7	Total Net Revenue Payer Mix Percentage	100.0%	100.0%	100.0%
8	Non-Government Net Revenue (Payments)	\$33,702,394	\$35,324,347	\$36,779,983
9	Medicare Net Revenue (Payments)	\$36,106,801	\$35,809,112	\$37,802,303
10	Medicaid Net Revenue (Payments)	\$10,787,671	\$10,869,843	\$11,928,801
11	Other Medical Assistance Net Revenue (Payments)	\$1,361,046	\$146,864	\$74,115
12	Uninsured Net Revenue (Payments)	\$302,544	\$169,214	\$123,782
13	CHAMPUS / TRICARE Net Revenue Payments)	\$227,611	\$187,666	\$196,531
14	Total Net Revenue (Payments)	\$82,488,067	\$82,507,046	\$86,905,515
K.	Discharges			
1	Non-Government (Including Self Pay / Uninsured)	1,381	1,256	1,178
2	Medicare	2,517	2,372	2,326
3	Medical Assistance	1,188	1,055	985
4	Medicaid	1,061	1,035	970
5	Other Medical Assistance	127	20	15
6	CHAMPUS / TRICARE	14	18	17
7	Uninsured (Included In Non-Government)	106	66	56
8	Total	5,100	4,701	4,506
L.	Case Mix Index			
1	Non-Government (Including Self Pay / Uninsured)	0.926300	0.962000	0.954560
2	Medicare	1.179900	1.272800	1.378940
3	Medical Assistance	0.862090	0.892720	0.918711
4	Medicaid	0.816400	0.896700	0.916430
5	Other Medical Assistance	1.243800	0.686770	1.066240
6	CHAMPUS / TRICARE	0.991300	0.588500	0.944530
7	Uninsured (Included In Non-Government)	0.727000	1.056700	0.931780
8	Total Case Mix Index	1.036680	1.101843	1.165750
M.	Emergency Department Visits			
1	Emergency Room - Treated and Admitted	3,665	3,378	3,244
2	Emergency Room - Treated and Discharged	28,697	30,744	33,618
3	Total Emergency Room Visits	32,362	34,122	36,862

**WINDHAM COMMUNITY MEMORIAL HOSPITAL
TWELVE MONTHS ACTUAL FILING
FISCAL YEAR 2012
REPORT 200 - HOSPITAL MEDICARE MANAGED CARE ACTIVITY**

(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2011 ACTUAL	FY 2012 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
I. MEDICARE MANAGED CARE					
A. ANTHEM - MEDICARE BLUE CONNECTICUT					
1	Inpatient Charges	\$75,288	\$216,613	\$141,325	188%
2	Inpatient Payments	\$46,816	\$115,168	\$68,352	146%
3	Outpatient Charges	\$55,779	\$216,925	\$161,146	289%
4	Outpatient Payments	\$16,340	\$46,987	\$30,647	188%
5	Discharges	5	10	5	100%
6	Patient Days	34	63	29	85%
7	Outpatient Visits (Excludes ED Visits)	96	244	148	154%
8	Emergency Department Outpatient Visits	1	21	20	2000%
9	Emergency Department Inpatient Admissions	4	24	20	500%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$131,067	\$433,538	\$302,471	231%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$63,156	\$162,155	\$98,999	157%
B. CIGNA HEALTHCARE					
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
C. CONNECTICARE, INC.					
1	Inpatient Charges	\$1,955,197	\$2,841,342	\$886,145	45%
2	Inpatient Payments	\$1,201,980	\$1,804,066	\$602,086	50%
3	Outpatient Charges	\$2,259,415	\$3,162,382	\$902,967	40%
4	Outpatient Payments	\$552,093	\$678,732	\$126,639	23%
5	Discharges	123	144	21	17%
6	Patient Days	540	697	157	29%
7	Outpatient Visits (Excludes ED Visits)	2,404	3,150	746	31%
8	Emergency Department Outpatient Visits	179	264	85	47%
9	Emergency Department Inpatient Admissions	104	334	230	221%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$4,214,612	\$6,003,724	\$1,789,112	42%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$1,754,073	\$2,482,798	\$728,725	42%

**WINDHAM COMMUNITY MEMORIAL HOSPITAL
TWELVE MONTHS ACTUAL FILING
FISCAL YEAR 2012
REPORT 200 - HOSPITAL MEDICARE MANAGED CARE ACTIVITY**

(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2011 ACTUAL	FY 2012 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
D. HEALTHNET OF CONNECTICUT					
1	Inpatient Charges	\$410,618	\$0	(\$410,618)	-100%
2	Inpatient Payments	\$255,659	\$0	(\$255,659)	-100%
3	Outpatient Charges	\$469,614	\$0	(\$469,614)	-100%
4	Outpatient Payments	\$109,712	\$0	(\$109,712)	-100%
5	Discharges	28	0	(28)	-100%
6	Patient Days	144	0	(144)	-100%
7	Outpatient Visits (Excludes ED Visits)	704	0	(704)	-100%
8	Emergency Department Outpatient Visits	38	0	(38)	-100%
9	Emergency Department Inpatient Admissions	22	0	(22)	-100%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$880,232	\$0	(\$880,232)	-100%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$365,371	\$0	(\$365,371)	-100%
E. OTHER MEDICARE MANAGED CARE					
1	Inpatient Charges	\$1,126,835	\$265,934	(\$860,901)	-76%
2	Inpatient Payments	\$511,104	\$158,011	(\$353,093)	-69%
3	Outpatient Charges	\$929,579	\$653,367	(\$276,212)	-30%
4	Outpatient Payments	\$217,510	\$141,522	(\$75,988)	-35%
5	Discharges	58	15	(43)	-74%
6	Patient Days	330	64	(266)	-81%
7	Outpatient Visits (Excludes ED Visits)	931	644	(287)	-31%
8	Emergency Department Outpatient Visits	99	86	(13)	-13%
9	Emergency Department Inpatient Admissions	48	40	(8)	-17%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$2,056,414	\$919,301	(\$1,137,113)	-55%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$728,614	\$299,533	(\$429,081)	-59%
F. OXFORD HEALTH PLANS, INC - MEDICARE ADVANTAGE					
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%

**WINDHAM COMMUNITY MEMORIAL HOSPITAL
TWELVE MONTHS ACTUAL FILING
FISCAL YEAR 2012
REPORT 200 - HOSPITAL MEDICARE MANAGED CARE ACTIVITY**

(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2011 ACTUAL	FY 2012 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
G. UNITED HEALTHCARE INSURANCE COMPANY					
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
H. WELLCARE OF CONNECTICUT					
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
I. AETNA					
1	Inpatient Charges	\$74,028	\$57,874	(\$16,154)	-22%
2	Inpatient Payments	\$38,648	\$33,688	(\$4,960)	-13%
3	Outpatient Charges	\$155,778	\$156,445	\$667	0%
4	Outpatient Payments	\$79,040	\$33,887	(\$45,153)	-57%
5	Discharges	4	3	(1)	-25%
6	Patient Days	28	18	(10)	-36%
7	Outpatient Visits (Excludes ED Visits)	157	171	14	9%
8	Emergency Department Outpatient Visits	5	12	7	140%
9	Emergency Department Inpatient Admissions	3	9	6	200%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$229,806	\$214,319	(\$15,487)	-7%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$117,688	\$67,575	(\$50,113)	-43%

**WINDHAM COMMUNITY MEMORIAL HOSPITAL
TWELVE MONTHS ACTUAL FILING
FISCAL YEAR 2012
REPORT 200 - HOSPITAL MEDICARE MANAGED CARE ACTIVITY**

(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2011 ACTUAL	FY 2012 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
J. HUMANA					
1	Inpatient Charges	\$0	\$10,564	\$10,564	0%
2	Inpatient Payments	\$0	\$10,564	\$10,564	0%
3	Outpatient Charges	\$6,872	\$22,892	\$16,020	233%
4	Outpatient Payments	\$1,684	\$4,959	\$3,275	194%
5	Discharges	0	1	1	0%
6	Patient Days	0	4	4	0%
7	Outpatient Visits (Excludes ED Visits)	10	25	15	150%
8	Emergency Department Outpatient Visits	2	0	(2)	-100%
9	Emergency Department Inpatient Admissions	0	2	2	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$6,872	\$33,456	\$26,584	387%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$1,684	\$15,523	\$13,839	822%
K. SECURE HORIZONS					
1	Inpatient Charges	\$530,558	\$844,489	\$313,931	59%
2	Inpatient Payments	\$241,279	\$498,622	\$257,343	107%
3	Outpatient Charges	\$415,962	\$732,269	\$316,307	76%
4	Outpatient Payments	\$111,763	\$158,612	\$46,849	42%
5	Discharges	25	40	15	60%
6	Patient Days	132	288	156	118%
7	Outpatient Visits (Excludes ED Visits)	376	695	319	85%
8	Emergency Department Outpatient Visits	36	95	59	164%
9	Emergency Department Inpatient Admissions	23	114	91	396%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$946,520	\$1,576,758	\$630,238	67%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$353,042	\$657,234	\$304,192	86%
L. UNICARE LIFE & HEALTH INSURANCE					
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%

**WINDHAM COMMUNITY MEMORIAL HOSPITAL
TWELVE MONTHS ACTUAL FILING
FISCAL YEAR 2012
REPORT 200 - HOSPITAL MEDICARE MANAGED CARE ACTIVITY**

(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2011 ACTUAL	FY 2012 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
M.	UNIVERSAL AMERICAN				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
N.	EVERCARE				
1	Inpatient Charges	\$1,295,126	\$1,847,400	\$552,274	43%
2	Inpatient Payments	\$636,651	\$1,085,717	\$449,066	71%
3	Outpatient Charges	\$1,594,235	\$2,067,820	\$473,585	30%
4	Outpatient Payments	\$378,586	\$447,887	\$69,301	18%
5	Discharges	72	104	32	44%
6	Patient Days	417	606	189	45%
7	Outpatient Visits (Excludes ED Visits)	2,366	2,463	97	4%
8	Emergency Department Outpatient Visits	183	305	122	67%
9	Emergency Department Inpatient Admissions	69	287	218	316%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$2,889,361	\$3,915,220	\$1,025,859	36%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$1,015,237	\$1,533,604	\$518,367	51%
II.	TOTAL MEDICARE MANAGED CARE				
	TOTAL INPATIENT CHARGES	\$5,467,650	\$6,084,216	\$616,566	11%
	TOTAL INPATIENT PAYMENTS	\$2,932,137	\$3,705,836	\$773,699	26%
	TOTAL OUTPATIENT CHARGES	\$5,887,234	\$7,012,100	\$1,124,866	19%
	TOTAL OUTPATIENT PAYMENTS	\$1,466,728	\$1,512,586	\$45,858	3%
	TOTAL DISCHARGES	315	317	2	1%
	TOTAL PATIENT DAYS	1,625	1,740	115	7%
	TOTAL OUTPATIENT VISITS (EXCLUDES ED VISITS)	7,044	7,392	348	5%
	TOTAL EMERGENCY DEPARTMENT OUTPATIENT VISITS	543	783	240	44%
	TOTAL EMERGENCY DEPARTMENT INPATIENT ADMISSIONS	273	810	537	197%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$11,354,884	\$13,096,316	\$1,741,432	15%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$4,398,865	\$5,218,422	\$819,557	19%

**WINDHAM COMMUNITY MEMORIAL HOSPITAL
TWELVE MONTHS ACTUAL FILING
FISCAL YEAR 2012
REPORT 250 - HOSPITAL MEDICAID MANAGED CARE ACTIVITY**

(1)	(2)	(3) FY 2011 ACTUAL	(4) FY 2012 ACTUAL	(5) AMOUNT DIFFERENCE	(6) % DIFFERENCE
I. MEDICAID MANAGED CARE					
A. ANTHEM BLUE CROSS AND BLUE SHIELD OF CONNECTICUT					
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
B. COMMUNITY HEALTH NETWORK OF CT					
1	Inpatient Charges	\$2,429,181	\$420,834	(\$2,008,347)	-83%
2	Inpatient Payments	\$1,047,461	\$190,634	(\$856,827)	-82%
3	Outpatient Charges	\$8,808,475	\$2,345,099	(\$6,463,376)	-73%
4	Outpatient Payments	\$2,412,472	\$578,148	(\$1,834,324)	-76%
5	Discharges	323	55	(268)	-83%
6	Patient Days	803	134	(669)	-83%
7	Outpatient Visits (Excludes ED Visits)	6,917	1,660	(5,257)	-76%
8	Emergency Department Outpatient Visits	5,246	1,388	(3,858)	-74%
9	Emergency Department Inpatient Admissions	100	51	(49)	-49%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$11,237,656	\$2,765,933	(\$8,471,723)	-75%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$3,459,933	\$768,782	(\$2,691,151)	-78%
C. HEALTHNET OF THE NORTHEAST, INC.					
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%

WINDHAM COMMUNITY MEMORIAL HOSPITAL
TWELVE MONTHS ACTUAL FILING
FISCAL YEAR 2012
REPORT 250 - HOSPITAL MEDICAID MANAGED CARE ACTIVITY

(1)	(2)	(3) FY 2011 ACTUAL	(4) FY 2012 ACTUAL	(5) AMOUNT DIFFERENCE	(6) % DIFFERENCE
D.	OTHER MEDICAID MANAGED CARE				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
E.	WELLCARE OF CONNECTICUT				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
F.	FIRST CHOICE OF CONNECTICUT, PREFERRED ONE				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%

**WINDHAM COMMUNITY MEMORIAL HOSPITAL
TWELVE MONTHS ACTUAL FILING
FISCAL YEAR 2012
REPORT 250 - HOSPITAL MEDICAID MANAGED CARE ACTIVITY**

(1)	(2)	(3) FY 2011 ACTUAL	(4) FY 2012 ACTUAL	(5) AMOUNT DIFFERENCE	(6) % DIFFERENCE
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
G.	UNITED HEALTHCARE				
1	Inpatient Charges	\$506,145	\$138,268	(\$367,877)	-73%
2	Inpatient Payments	\$256,744	\$47,488	(\$209,256)	-82%
3	Outpatient Charges	\$1,577,030	\$377,267	(\$1,199,763)	-76%
4	Outpatient Payments	\$406,627	\$93,554	(\$313,073)	-77%
5	Discharges	77	9	(68)	-88%
6	Patient Days	197	40	(157)	-80%
7	Outpatient Visits (Excludes ED Visits)	1,490	330	(1,160)	-78%
8	Emergency Department Outpatient Visits	1,001	213	(788)	-79%
9	Emergency Department Inpatient Admissions	17	8	(9)	-53%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$2,083,175	\$515,535	(\$1,567,640)	-75%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$663,371	\$141,042	(\$522,329)	-79%
H.	AETNA				
1	Inpatient Charges	\$743,713	\$134,472	(\$609,241)	-82%
2	Inpatient Payments	\$349,159	\$52,865	(\$296,294)	-85%
3	Outpatient Charges	\$2,213,411	\$596,240	(\$1,617,171)	-73%
4	Outpatient Payments	\$496,880	\$147,855	(\$349,025)	-70%
5	Discharges	106	17	(89)	-84%
6	Patient Days	274	45	(229)	-84%
7	Outpatient Visits (Excludes ED Visits)	1,733	397	(1,336)	-77%
8	Emergency Department Outpatient Visits	1,356	363	(993)	-73%
9	Emergency Department Inpatient Admissions	22	36	14	64%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$2,957,124	\$730,712	(\$2,226,412)	-75%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$846,039	\$200,720	(\$645,319)	-76%
II.	TOTAL MEDICAID MANAGED CARE				
	TOTAL INPATIENT CHARGES	\$3,679,039	\$693,574	(\$2,985,465)	-81%
	TOTAL INPATIENT PAYMENTS	\$1,653,364	\$290,987	(\$1,362,377)	-82%
	TOTAL OUTPATIENT CHARGES	\$12,598,916	\$3,318,606	(\$9,280,310)	-74%
	TOTAL OUTPATIENT PAYMENTS	\$3,315,979	\$819,557	(\$2,496,422)	-75%
	TOTAL DISCHARGES	506	81	(425)	-84%
	TOTAL PATIENT DAYS	1,274	219	(1,055)	-83%
	TOTAL OUTPATIENT VISITS (EXCLUDES ED VISITS)	10,140	2,387	(7,753)	-76%
	TOTAL EMERGENCY DEPARTMENT OUTPATIENT VISITS	7,603	1,964	(5,639)	-74%
	TOTAL EMERGENCY DEPARTMENT INPATIENT ADMISSIONS	139	95	(44)	-32%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$16,277,955	\$4,012,180	(\$12,265,775)	-75%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$4,969,343	\$1,110,544	(\$3,858,799)	-78%

**WINDHAM COMMUNITY MEMORIAL HOSPITAL
TWELVE MONTHS ACTUAL FILING
FISCAL YEAR 2012
REPORT 250 - HOSPITAL MEDICAID MANAGED CARE ACTIVITY**

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2011 ACTUAL	FY 2012 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE

WINDHAM COMMUNITY MEMORIAL HOSPITAL					
TWELVE MONTHS ACTUAL FILING					
FISCAL YEAR 2012					
REPORT 300 - HOSPITAL BALANCE SHEET INFORMATION					
(1)	(2)	(3)	(4)	(5)	(6)
		FY 2011	FY 2012	AMOUNT	%
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
I.	ASSETS				
A.	Current Assets:				
1	Cash and Cash Equivalents	\$2,502,682	\$4,122,969	\$1,620,287	65%
2	Short Term Investments	\$0	\$0	\$0	0%
3	Accounts Receivable (Less: Allowance for Doubtful Accounts)	\$14,881,466	\$20,670,040	\$5,788,574	39%
4	Current Assets Whose Use is Limited for Current Liabilities	\$762,364	\$654,986	(\$107,378)	-14%
5	Due From Affiliates	\$170,422	\$715,820	\$545,398	320%
6	Due From Third Party Payers	\$0	\$0	\$0	0%
7	Inventories of Supplies	\$1,113,332	\$1,105,978	(\$7,354)	-1%
8	Prepaid Expenses	\$839,664	\$147,588	(\$692,076)	-82%
9	Other Current Assets	\$1,506,027	\$3,680,517	\$2,174,490	144%
	Total Current Assets	\$21,775,957	\$31,097,898	\$9,321,941	43%
B.	Noncurrent Assets Whose Use is Limited:				
1	Held by Trustee	\$2,505,394	\$2,831,893	\$326,499	13%
2	Board Designated for Capital Acquisition	\$0	\$0	\$0	0%
3	Funds Held in Escrow	\$1,439,934	\$1,439,934	\$0	0%
4	Other Noncurrent Assets Whose Use is Limited	\$1,477,742	\$1,597,574	\$119,832	8%
	Total Noncurrent Assets Whose Use is Limited:	\$5,423,070	\$5,869,401	\$446,331	8%
5	Interest in Net Assets of Foundation	\$0	\$0	\$0	0%
6	Long Term Investments	\$325,966	\$406,468	\$80,502	25%
7	Other Noncurrent Assets	\$2,036,739	\$3,123,242	\$1,086,503	53%
C.	Net Fixed Assets:				
1	Property, Plant and Equipment	\$101,775,114	\$104,401,288	\$2,626,174	3%
2	Less: Accumulated Depreciation	\$66,982,063	\$70,034,957	\$3,052,894	\$0
	Property, Plant and Equipment, Net	\$34,793,051	\$34,366,331	(\$426,720)	-1%
3	Construction in Progress	\$2,014,711	\$5,279,793	\$3,265,082	162%
	Total Net Fixed Assets	\$36,807,762	\$39,646,124	\$2,838,362	8%
	Total Assets	\$66,369,494	\$80,143,133	\$13,773,639	21%

WINDHAM COMMUNITY MEMORIAL HOSPITAL					
TWELVE MONTHS ACTUAL FILING					
FISCAL YEAR 2012					
REPORT 300 - HOSPITAL BALANCE SHEET INFORMATION					
(1)	(2)	(3)	(4)	(5)	(6)
		FY 2011	FY 2012	AMOUNT	%
<u>LINE</u>	<u>DESCRIPTION</u>	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>DIFFERENCE</u>	<u>DIFFERENCE</u>
II. <u>LIABILITIES AND NET ASSETS</u>					
A. <u>Current Liabilities:</u>					
1	Accounts Payable and Accrued Expenses	\$5,823,590	\$10,158,204	\$4,334,614	74%
2	Salaries, Wages and Payroll Taxes	\$813,367	\$1,194,930	\$381,563	47%
3	Due To Third Party Payers	\$71,283	\$1,499,004	\$1,427,721	2003%
4	Due To Affiliates	\$0	\$0	\$0	0%
5	Current Portion of Long Term Debt	\$3,406,605	\$11,163,890	\$7,757,285	228%
6	Current Portion of Notes Payable	\$367,375	\$173,906	(\$193,469)	-53%
7	Other Current Liabilities	\$6,135,012	\$8,955,163	\$2,820,151	46%
	Total Current Liabilities	\$16,617,232	\$33,145,097	\$16,527,865	99%
B. <u>Long Term Debt:</u>					
1	Bonds Payable (Net of Current Portion)	\$19,388,119	\$19,376,083	(\$12,036)	0%
2	Notes Payable (Net of Current Portion)	\$0	\$0	\$0	0%
	Total Long Term Debt	\$19,388,119	\$19,376,083	(\$12,036)	0%
3	Accrued Pension Liability	\$56,931,181	\$64,662,899	\$7,731,718	14%
4	Other Long Term Liabilities	\$4,482,535	\$5,482,001	\$999,466	22%
	Total Long Term Liabilities	\$80,801,835	\$89,520,983	\$8,719,148	11%
5	Interest in Net Assets of Affiliates or Joint	\$0	\$0	\$0	0%
C. <u>Net Assets:</u>					
1	Unrestricted Net Assets or Equity	(\$35,978,450)	(\$47,943,489)	(\$11,965,039)	33%
2	Temporarily Restricted Net Assets	\$1,318,536	\$1,453,029	\$134,493	10%
3	Permanently Restricted Net Assets	\$3,610,341	\$3,967,513	\$357,172	10%
	Total Net Assets	(\$31,049,573)	(\$42,522,947)	(\$11,473,374)	37%
	Total Liabilities and Net Assets	\$66,369,494	\$80,143,133	\$13,773,639	21%

WINDHAM COMMUNITY MEMORIAL HOSPITAL					
TWELVE MONTHS ACTUAL FILING					
FISCAL YEAR 2012					
REPORT 350 - HOSPITAL STATEMENT OF OPERATIONS INFORMATION					
(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2011 ACTUAL	FY 2012 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
A. Operating Revenue:					
1	Total Gross Patient Revenue	\$199,383,125	\$210,150,089	\$10,766,964	5%
2	Less: Allowances	\$110,493,786	\$116,283,387	\$5,789,601	5%
3	Less: Charity Care	\$3,033,891	\$3,706,321	\$672,430	22%
4	Less: Other Deductions	\$0	\$0	\$0	0%
	Total Net Patient Revenue	\$85,855,448	\$90,160,381	\$4,304,933	5%
5	Other Operating Revenue	\$3,044,239	\$5,761,698	\$2,717,459	89%
6	Net Assets Released from Restrictions	\$0	\$0	\$0	0%
	Total Operating Revenue	\$88,899,687	\$95,922,079	\$7,022,392	8%
B. Operating Expenses:					
1	Salaries and Wages	\$41,345,796	\$42,907,325	\$1,561,529	4%
2	Fringe Benefits	\$16,084,939	\$15,336,446	(\$748,493)	-5%
3	Physicians Fees	\$693,799	\$930,637	\$236,838	34%
4	Supplies and Drugs	\$7,777,841	\$7,642,658	(\$135,183)	-2%
5	Depreciation and Amortization	\$4,545,850	\$4,147,105	(\$398,745)	-9%
6	Bad Debts	\$3,365,182	\$3,839,277	\$474,095	14%
7	Interest	\$1,476,666	\$1,325,543	(\$151,123)	-10%
8	Malpractice	\$609,350	\$659,252	\$49,902	8%
9	Other Operating Expenses	\$16,740,066	\$19,661,874	\$2,921,808	17%
	Total Operating Expenses	\$92,639,489	\$96,450,117	\$3,810,628	4%
	Income/(Loss) From Operations	(\$3,739,802)	(\$528,038)	\$3,211,764	-86%
C. Non-Operating Revenue:					
1	Income from Investments	(\$16,806)	(\$163)	\$16,643	-99%
2	Gifts, Contributions and Donations	\$265,347	\$698,728	\$433,381	163%
3	Other Non-Operating Gains/(Losses)	(\$561,377)	(\$936,114)	(\$374,737)	67%
	Total Non-Operating Revenue	(\$312,836)	(\$237,549)	\$75,287	-24%
	Excess/(Deficiency) of Revenue Over Expenses (Before Other Adjustments)	(\$4,052,638)	(\$765,587)	\$3,287,051	-81%
Other Adjustments:					
	Unrealized Gains/(Losses)	(\$10,172)	\$52,251	\$62,423	-614%
	All Other Adjustments	\$0	\$0	\$0	0%
	Total Other Adjustments	(\$10,172)	\$52,251	\$62,423	-614%
	Excess/(Deficiency) of Revenue Over Expenses	(\$4,062,810)	(\$713,336)	\$3,349,474	-82%

WINDHAM COMMUNITY MEMORIAL HOSPITAL

TWELVE MONTHS ACTUAL FILING

FISCAL YEAR 2012

REPORT 385 - PARENT CORPORATION CONSOLIDATED FINANCIAL DATA ANALYSIS

(1)	(2)	(3)	(4)	(5)
		ACTUAL	ACTUAL	ACTUAL
LINE	DESCRIPTION	FY 2010	FY 2011	FY 2012
A. Parent Corporation Statement of Operations Summary				
1	Net Patient Revenue	\$86,942,706	\$85,855,448	\$90,160,381
2	Other Operating Revenue	2,622,664	3,044,239	5,761,698
3	Total Operating Revenue	\$89,565,370	\$88,899,687	\$95,922,079
4	Total Operating Expenses	91,501,818	92,639,489	96,450,117
5	Income/(Loss) From Operations	(\$1,936,448)	(\$3,739,802)	(\$528,038)
6	Total Non-Operating Revenue	273,628	(323,008)	(185,298)
7	Excess/(Deficiency) of Revenue Over Expenses	(\$1,662,820)	(\$4,062,810)	(\$713,336)
B. Parent Corporation Profitability Summary				
1	Parent Corporation Operating Margin	-2.16%	-4.22%	-0.55%
2	Parent Corporation Non-Operating Margin	0.30%	-0.36%	-0.19%
3	Parent Corporation Total Margin	-1.85%	-4.59%	-0.75%
4	Income/(Loss) From Operations	(\$1,936,448)	(\$3,739,802)	(\$528,038)
5	Total Operating Revenue	\$89,565,370	\$88,899,687	\$95,922,079
6	Total Non-Operating Revenue	\$273,628	(\$323,008)	(\$185,298)
7	Total Revenue	\$89,838,998	\$88,576,679	\$95,736,781
8	Excess/(Deficiency) of Revenue Over Expenses	(\$1,662,820)	(\$4,062,810)	(\$713,336)
C. Parent Corporation Net Assets Summary				
1	Parent Corporation Unrestricted Net Assets	(\$25,203,815)	(\$35,978,450)	-\$47,943,489
2	Parent Corporation Total Net Assets	(\$19,935,723)	(\$31,049,573)	(\$42,522,947)
3	Parent Corporation Change in Total Net Assets	\$235,599	(\$11,113,850)	(\$11,473,374)
4	Parent Corporation Change in Total Net Assets %	98.8%	55.7%	37.0%

WINDHAM COMMUNITY MEMORIAL HOSPITAL

TWELVE MONTHS ACTUAL FILING

FISCAL YEAR 2012

REPORT 385 - PARENT CORPORATION CONSOLIDATED FINANCIAL DATA ANALYSIS

(1)	(2)	(3)	(4)	(5)
		ACTUAL	ACTUAL	ACTUAL
LINE	DESCRIPTION	FY 2010	FY 2011	FY 2012
D.	<u>Liquidity Measures Summary</u>			
1	<u>Current Ratio</u>	2.10	1.31	0.94
2	Total Current Assets	\$22,752,848	\$21,775,957	\$31,097,898
3	Total Current Liabilities	\$10,810,042	\$16,617,232	\$33,145,097
4	<u>Days Cash on Hand</u>	14	10	16
5	Cash and Cash Equivalents	\$3,314,081	\$2,502,682	\$4,122,969
6	Short Term Investments	0	0	0
7	Total Cash and Short Term Investments	\$3,314,081	\$2,502,682	\$4,122,969
8	Total Operating Expenses	\$91,501,818	\$92,639,489	\$96,450,117
9	Depreciation Expense	\$4,522,902	\$4,545,850	\$4,147,105
10	Operating Expenses less Depreciation Expense	\$86,978,916	\$88,093,639	\$92,303,012
11	<u>Days Revenue in Patient Accounts Receivable</u>	66	63	78
12	Net Patient Accounts Receivable	\$ 14,090,656	\$ 14,881,466	\$ 20,670,040
13	Due From Third Party Payers	\$1,585,717	\$0	\$0
14	Due To Third Party Payers	\$0	\$71,283	\$1,499,004
15	Total Net Patient Accounts Receivable and Third Party Payer Activity	\$ 15,676,373	\$ 14,810,183	\$ 19,171,036
16	Total Net Patient Revenue	\$86,942,706	\$85,855,448	\$90,160,381
17	<u>Average Payment Period</u>	45	69	131
18	Total Current Liabilities	\$10,810,042	\$16,617,232	\$33,145,097
19	Total Operating Expenses	\$91,501,818	\$92,639,489	\$96,450,117
20	Depreciation Expense	\$4,522,902	\$4,545,850	\$4,147,105
21	Total Operating Expenses less Depreciation Expense	\$86,978,916	\$88,093,639	\$92,303,012

WINDHAM COMMUNITY MEMORIAL HOSPITAL				
TWELVE MONTHS ACTUAL FILING				
FISCAL YEAR 2012				
REPORT 385 - PARENT CORPORATION CONSOLIDATED FINANCIAL DATA ANALYSIS				
(1)	(2)	(3)	(4)	(5)
		ACTUAL	ACTUAL	ACTUAL
LINE	DESCRIPTION	FY 2010	FY 2011	FY 2012
E. Solvency Measures Summary				
1	<u>Equity Financing Ratio</u>	(29.4)	(46.8)	(53.1)
2	Total Net Assets	(\$19,935,723)	(\$31,049,573)	(\$42,522,947)
3	Total Assets	\$67,833,577	\$66,369,494	\$80,143,133
4	<u>Cash Flow to Total Debt Ratio</u>	9.5	1.3	6.5
5	Excess/(Deficiency) of Revenues Over Expenses	(\$1,662,820)	(\$4,062,810)	(\$713,336)
6	Depreciation Expense	\$4,522,902	\$4,545,850	\$4,147,105
7	Excess of Revenues Over Expenses and Depreciation Expense	\$2,860,082	\$483,040	\$3,433,769
8	Total Current Liabilities	\$10,810,042	\$16,617,232	\$33,145,097
9	Total Long Term Debt	\$19,435,038	\$19,388,119	\$19,376,083
10	Total Current Liabilities and Total Long Term Debt	\$30,245,080	\$36,005,351	\$52,521,180
11	<u>Long Term Debt to Capitalization Ratio</u>	(3,881.7)	(166.3)	(83.7)
12	Total Long Term Debt	\$19,435,038	\$19,388,119	\$19,376,083
13	Total Net Assets	(\$19,935,723)	(\$31,049,573)	(\$42,522,947)
14	Total Long Term Debt and Total Net Assets	(\$500,685)	(\$11,661,454)	(\$23,146,864)

		WINDHAM COMMUNITY MEMORIAL HOSPITAL						
		TWELVE MONTHS ACTUAL FILING						
		FISCAL YEAR 2012						
REPORT 400 - HOSPITAL INPATIENT BED UTILIZATION BY DEPARTMENT								
(1)	(2)	(3)	3(a)	3(b)	(4)	(5)	(6)	(7)
			DISCHARGES				OCCUPANCY	OCCUPANCY
		PATIENT	OR ICU/CCU	ADMISSIONS	STAFFED	AVAILABLE	OF STAFFED	OF AVAILABLE
LINE	DESCRIPTION	DAYS	# PATIENT		BEDS (A)	BEDS	BEDS (A)	BEDS
1	Adult Medical/Surgical	14,151	3,621	3,667	53	104	73.2%	37.3%
2	ICU/CCU (Excludes Neonatal ICU)	2,514	356	0	12	12	57.4%	57.4%
3	Psychiatric: Ages 0 to 17	0	0	0	0	0	0.0%	0.0%
4	Psychiatric: Ages 18+	0	0	0	0	0	0.0%	0.0%
	TOTAL PSYCHIATRIC	0	0	0	0	0	0.0%	0.0%
5	Rehabilitation	0	0	0	0	0	0.0%	0.0%
6	Maternity	1,112	489	493	14	14	21.8%	21.8%
7	Newborn	896	396	404	8	14	30.7%	17.5%
8	Neonatal ICU	0	0	0	0	0	0.0%	0.0%
9	Pediatric	0	0	0	0	0	0.0%	0.0%
10	Other	0	0	0	0	0	0.0%	0.0%
	TOTAL EXCLUDING NEWBORN	17,777	4,110	4,160	79	130	61.7%	37.5%
	TOTAL INPATIENT BED UTILIZATION	18,673	4,506	4,564	87	144	58.8%	35.5%
	TOTAL INPATIENT REPORTED YEAR	18,673	4,506	4,564	87	144	58.8%	35.5%
	TOTAL INPATIENT PRIOR YEAR	19,996	4,701	4,724	87	144	63.0%	38.0%
	DIFFERENCE #: REPORTED VS. PRIOR YEAR	-1,323	-195	-160	0	0	-4.2%	-2.5%
	DIFFERENCE %: REPORTED VS. PRIOR YEAR	-7%	-4%	-3%	0%	0%	-7%	-7%
	Total Licensed Beds and Bassinets	144						
(A) This number may not exceed the number of available beds for each department or in total.								
Note: Total discharges do not include ICU/CCU patients.								

WINDHAM COMMUNITY MEMORIAL HOSPITAL					
TWELVE MONTHS ACTUAL FILING					
FISCAL YEAR 2012					
REPORT 450 - HOSPITAL INPATIENT AND OUTPATIENT OTHER SERVICES UTILIZATION AND FTEs					
(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	ACTUAL FY 2011	ACTUAL FY 2012	AMOUNT DIFFERENCE	% DIFFERENCE
A.	CT Scans (A)				
1	Inpatient Scans	2,825	2,477	-348	-12%
2	Outpatient Scans (Excluding Emergency Department Scans)	3,503	3,506	3	0%
3	Emergency Department Scans	4,417	4,965	548	12%
4	Other Non-Hospital Providers' Scans (A)	0	0	0	0%
	Total CT Scans	10,745	10,948	203	2%
B.	MRI Scans (A)				
1	Inpatient Scans	518	473	-45	-9%
2	Outpatient Scans (Excluding Emergency Department Scans)	3,823	3,759	-64	-2%
3	Emergency Department Scans	74	116	42	57%
4	Other Non-Hospital Providers' Scans (A)	0	0	0	0%
	Total MRI Scans	4,415	4,348	-67	-2%
C.	PET Scans (A)				
1	Inpatient Scans	0	0	0	0%
2	Outpatient Scans (Excluding Emergency Department Scans)	0	0	0	0%
3	Emergency Department Scans	0	0	0	0%
4	Other Non-Hospital Providers' Scans (A)	0	0	0	0%
	Total PET Scans	0	0	0	0%
D.	PET/CT Scans (A)				
1	Inpatient Scans	7	5	-2	-29%
2	Outpatient Scans (Excluding Emergency Department Scans)	119	136	17	14%
3	Emergency Department Scans	0	0	0	0%
4	Other Non-Hospital Providers' Scans (A)	0	0	0	0%
	Total PET/CT Scans	126	141	15	12%
(A) If the Hospital is not the primary provider of these scans, the Hospital must obtain the fiscal year volume of each of these types of scans from the primary provider of the scans.					
E.	Linear Accelerator Procedures				
1	Inpatient Procedures	0	0	0	0%
2	Outpatient Procedures	0	0	0	0%
	Total Linear Accelerator Procedures	0	0	0	0%
F.	Cardiac Catheterization Procedures				
1	Inpatient Procedures	0	0	0	0%
2	Outpatient Procedures	0	0	0	0%
	Total Cardiac Catheterization Procedures	0	0	0	0%
G.	Cardiac Angioplasty Procedures				
1	Primary Procedures	0	0	0	0%
2	Elective Procedures	0	0	0	0%
	Total Cardiac Angioplasty Procedures	0	0	0	0%
H.	Electrophysiology Studies				
1	Inpatient Studies	0	0	0	0%
2	Outpatient Studies	0	0	0	0%
	Total Electrophysiology Studies	0	0	0	0%
I.	Surgical Procedures				
1	Inpatient Surgical Procedures	1,284	1,242	-42	-3%
2	Outpatient Surgical Procedures	5,200	5,220	20	0%
	Total Surgical Procedures	6,484	6,462	-22	0%
J.	Endoscopy Procedures				

WINDHAM COMMUNITY MEMORIAL HOSPITAL					
TWELVE MONTHS ACTUAL FILING					
FISCAL YEAR 2012					
REPORT 450 - HOSPITAL INPATIENT AND OUTPATIENT OTHER SERVICES UTILIZATION AND FTEs					
(1)	(2)	(3)	(4)	(5)	(6)
		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2011	FY 2012	DIFFERENCE	DIFFERENCE
1	Inpatient Endoscopy Procedures	1,187	873	-314	-26%
2	Outpatient Endoscopy Procedures	3,200	3,285	85	3%
	Total Endoscopy Procedures	4,387	4,158	-229	-5%
K.	<u>Hospital Emergency Room Visits</u>				
1	Emergency Room Visits: Treated and Admitted	3,378	3,244	-134	-4%
2	Emergency Room Visits: Treated and Discharged	30,744	33,618	2,874	9%
	Total Emergency Room Visits	34,122	36,862	2,740	8%
L.	<u>Hospital Clinic Visits</u>				
1	Substance Abuse Treatment Clinic Visits	0	0	0	0%
2	Dental Clinic Visits	0	0	0	0%
3	Psychiatric Clinic Visits	0	0	0	0%
4	Medical Clinic Visits	0	0	0	0%
5	Specialty Clinic Visits	2,866	3,365	499	17%
	Total Hospital Clinic Visits	2,866	3,365	499	17%
M.	<u>Other Hospital Outpatient Visits</u>				
1	Rehabilitation (PT/OT/ST)	17,964	20,026	2,062	11%
2	Cardiology	1,743	1,587	-156	-9%
3	Chemotherapy	214	260	46	21%
4	Gastroenterology	2	0	-2	-100%
5	Other Outpatient Visits	104,374	98,064	-6,310	-6%
	Total Other Hospital Outpatient Visits	124,297	119,937	-4,360	-4%
N.	<u>Hospital Full Time Equivalent Employees</u>				
1	Total Nursing FTEs	208.6	179.4	-29.2	-14%
2	Total Physician FTEs	9.3	11.4	2.1	23%
3	Total Non-Nursing and Non-Physician FTEs	389.6	410.8	21.2	5%
	Total Hospital Full Time Equivalent Employees	607.5	601.6	-5.9	-1%

WINDHAM COMMUNITY MEMORIAL HOSPITAL					
TWELVE MONTHS ACTUAL FILING					
FISCAL YEAR 2012					
REPORT 485 - HOSPITAL OUTPATIENT SURGICAL, ENDOSCOPY AND EMERGENCY ROOM SERVICES BY LOCATION					
(1)	(2)	(3)	(4)	(5)	(6)
		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2011	FY 2012	DIFFERENCE	DIFFERENCE
A.	<u>Outpatient Surgical Procedures</u>				
1	Windham Hospital	5,200	5,220	20	0%
	Total Outpatient Surgical Procedures(A)	5,200	5,220	20	0%
B.	<u>Outpatient Endoscopy Procedures</u>				
1	Windham Hospital	3,200	3,285	85	3%
	Total Outpatient Endoscopy Procedures(B)	3,200	3,285	85	3%
C.	<u>Outpatient Hospital Emergency Room Visits</u>				
1	Windham Hospital	30,744	33,618	2,874	9%
	Total Outpatient Hospital Emergency Room Visits(C)	30,744	33,618	2,874	9%
(A) Must agree with Total Outpatient Surgical Procedures on Report 450.					
(B) Must agree with Total Outpatient Endoscopy Procedures on Report 450.					
(C) Must agree with Emergency Room Visits Treated and Discharged on Report 450.					

WINDHAM COMMUNITY MEMORIAL HOSPITAL					
TWELVE MONTHS ACTUAL FILING					
FISCAL YEAR 2012					
REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT					
AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS					
		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2011	FY 2012	DIFFERENCE	DIFFERENCE
I.	<u>DATA BY MAJOR PAYER CATEGORY</u>				
A.	<u>MEDICARE</u>				
	<u>MEDICARE INPATIENT</u>				
1	INPATIENT ACCRUED CHARGES	\$43,834,404	\$43,219,561	(\$614,843)	-1%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$26,334,949	\$27,984,408	\$1,649,459	6%
3	INPATIENT PAYMENTS / INPATIENT CHARGES	60.08%	64.75%	4.67%	8%
4	DISCHARGES	2,372	2,326	(46)	-2%
5	CASE MIX INDEX (CMI)	1.27280	1.37894	0.10614	8%
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	3,019,08160	3,207,41444	188.33284	6%
7	INPATIENT ACCRUED PAYMENT / CMAD	\$8,722.83	\$8,724.91	\$2.08	0%
8	PATIENT DAYS	12,400	11,749	(651)	-5%
9	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$2,123.79	\$2,381.85	\$258.07	12%
10	AVERAGE LENGTH OF STAY	5.2	5.1	(0.2)	-3%
	<u>MEDICARE OUTPATIENT</u>				
11	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$38,425,421	\$43,352,416	\$4,926,995	13%
12	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$9,474,163	\$9,817,895	\$343,732	4%
13	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	24.66%	22.65%	-2.01%	-8%
14	OUTPATIENT CHARGES / INPATIENT CHARGES	87.66%	100.31%	12.65%	14%
15	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	2,079.30507	2,333.15002	253.84495	12%
16	OUTPATIENT ACCRUED PAYMENTS / OPED	\$4,556.41	\$4,208.00	(\$348.41)	-8%
	<u>MEDICARE TOTALS (INPATIENT + OUTPATIENT)</u>				
17	TOTAL ACCRUED CHARGES	\$82,259,825	\$86,571,977	\$4,312,152	5%
18	TOTAL ACCRUED PAYMENTS	\$35,809,112	\$37,802,303	\$1,993,191	6%
19	TOTAL ALLOWANCES	\$46,450,713	\$48,769,674	\$2,318,961	5%

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		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2011	FY 2012	DIFFERENCE	DIFFERENCE
B.	<u>NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)</u>				
	<u>NON-GOVERNMENT INPATIENT</u>				
1	INPATIENT ACCRUED CHARGES	\$16,693,012	\$15,063,185	(\$1,629,827)	-10%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$9,413,815	\$9,212,630	(\$201,185)	-2%
3	INPATIENT PAYMENTS / INPATIENT CHARGES	56.39%	61.16%	4.77%	8%
4	DISCHARGES	1,256	1,178	(78)	-6%
5	CASE MIX INDEX (CMI)	0.96200	0.95456	(0.00744)	-1%
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	1,208.27200	1,124.47168	(83.80032)	-7%
7	INPATIENT ACCRUED PAYMENT / CMAD	\$7,791.14	\$8,192.85	\$401.71	5%
8	MEDICARE - NON-GOVERNMENT IP PMT / CMAD	\$931.70	\$532.06	(\$399.64)	-43%
9	INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$1,125,742	\$598,286	(\$527,455)	-47%
10	PATIENT DAYS	3,966	3,656	(310)	-8%
11	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$2,373.63	\$2,519.87	\$146.24	6%
12	AVERAGE LENGTH OF STAY	3.2	3.1	(0.1)	-2%
	<u>NON-GOVERNMENT OUTPATIENT</u>				
13	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$60,237,644	\$65,413,680	\$5,176,036	9%
14	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$26,079,746	\$27,691,135	\$1,611,389	6%
15	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	43.29%	42.33%	-0.96%	-2%
16	OUTPATIENT CHARGES / INPATIENT CHARGES	360.86%	434.26%	73.41%	20%
17	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	4,532.34448	5,115.60570	583.26122	13%
18	OUTPATIENT ACCRUED PAYMENTS / OPED	\$5,754.14	\$5,413.07	(\$341.07)	-6%
19	MEDICARE - NON-GOVERNMENT OP PMT / OPED	(\$1,197.73)	(\$1,205.07)	(\$7.34)	1%
20	OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	(\$5,428,534)	(\$6,164,667)	(\$736,133)	14%
	<u>NON-GOVERNMENT TOTALS (INPATIENT + OUTPATIENT)</u>				
21	TOTAL ACCRUED CHARGES	\$76,930,656	\$80,476,865	\$3,546,209	5%
22	TOTAL ACCRUED PAYMENTS	\$35,493,561	\$36,903,765	\$1,410,204	4%
23	TOTAL ALLOWANCES	\$41,437,095	\$43,573,100	\$2,136,005	5%
24	TOTAL UPPER LIMIT (OVER) / UNDERPAYMENT	(\$4,302,792)	(\$5,566,381)	(\$1,263,589)	29%
	<u>NON-GOVERNMENT CONTRACTUAL ALLOWANCES (NGCA) DATA</u>				
25	ACCRUED CHARGES ASSOCIATED WITH NGCA	\$70,584,617	\$72,963,986	\$2,379,369	3%
26	ACCRUED PAYMENTS ASSOCIATED WITH NGCA (PRIOR TO ANY REDUCTION FOR UNCOMPENSATED CARE)	\$35,324,347	\$36,836,135	\$1,511,788	4%
27	TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$35,260,270	\$36,127,851	\$867,581	2%
28	TOTAL ACTUAL DISCOUNT PERCENTAGE	49.95%	49.51%	-0.44%	

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		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2011	FY 2012	DIFFERENCE	DIFFERENCE
C.	UNINSURED				
	UNINSURED INPATIENT				
1	INPATIENT ACCRUED CHARGES	\$952,163	\$751,105	(\$201,058)	-21%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$46,750	\$15,020	(\$31,730)	-68%
3	INPATIENT PAYMENTS / INPATIENT CHARGES	4.91%	2.00%	-2.91%	-59%
4	DISCHARGES	66	56	(10)	-15%
5	CASE MIX INDEX (CMI)	1.05670	0.93178	(0.12492)	-12%
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	69.74220	52.17968	(17.56252)	-25%
7	INPATIENT ACCRUED PAYMENT / CMAD	\$670.33	\$287.85	(\$382.47)	-57%
8	NON-GOVERNMENT - UNINSURED IP PMT / CMAD	\$7,120.81	\$7,905.00	\$784.19	11%
9	MEDICARE - UNINSURED IP PMT / CMAD	\$8,052.51	\$8,437.06	\$384.55	5%
10	INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$561,600	\$440,243	(\$121,357)	-22%
11	PATIENT DAYS	220	156	(64)	-29%
12	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$212.50	\$96.28	(\$116.22)	-55%
13	AVERAGE LENGTH OF STAY	3.3	2.8	(0.5)	-16%
	UNINSURED OUTPATIENT				
14	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$3,740,586	\$4,287,134	\$546,548	15%
15	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$122,464	\$108,762	(\$13,702)	-11%
16	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	3.27%	2.54%	-0.74%	-23%
17	OUTPATIENT CHARGES / INPATIENT CHARGES	392.85%	570.78%	177.93%	45%
18	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	259.28195	319.63508	60.35313	23%
19	OUTPATIENT ACCRUED PAYMENTS / OPED	\$472.32	\$340.27	(\$132.05)	-28%
20	NON-GOVERNMENT - UNINSURED OP PMT / OPED	\$5,281.82	\$5,072.80	(\$209.02)	-4%
21	MEDICARE - UNINSURED OP PMT / OPED	\$4,084.09	\$3,867.73	(\$216.36)	-5%
22	OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$1,058,930	\$1,236,262	\$177,332	17%
	UNINSURED TOTALS (INPATIENT AND OUTPATIENT)				
23	TOTAL ACCRUED CHARGES	\$4,692,749	\$5,038,239	\$345,490	7%
24	TOTAL ACCRUED PAYMENTS	\$169,214	\$123,782	(\$45,432)	-27%
25	TOTAL ALLOWANCES	\$4,523,535	\$4,914,457	\$390,922	9%
26	TOTAL UPPER LIMIT (OVER) / UNDERPAYMENT	\$1,620,530	\$1,676,505	\$55,975	3%

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		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2011	FY 2012	DIFFERENCE	DIFFERENCE
D.	<u>STATE OF CONNECTICUT MEDICAID</u>				
	<u>MEDICAID INPATIENT</u>				
1	INPATIENT ACCRUED CHARGES	\$11,264,038	\$10,264,076	(\$999,962)	-9%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$4,163,615	\$4,320,933	\$157,318	4%
3	INPATIENT PAYMENTS / INPATIENT CHARGES	36.96%	42.10%	5.13%	14%
4	DISCHARGES	1,035	970	(65)	-6%
5	CASE MIX INDEX (CMI)	0.89670	0.91643	0.01973	2%
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	928.08450	888.93710	(39.14740)	-4%
7	INPATIENT ACCRUED PAYMENT / CMAD	\$4,486.25	\$4,860.79	\$374.54	8%
8	NON-GOVERNMENT - MEDICAID IP PMT / CMAD	\$3,304.89	\$3,332.07	\$27.17	1%
9	MEDICARE - MEDICAID IP PMT / CMAD	\$4,236.59	\$3,864.13	(\$372.46)	-9%
10	INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$3,931,912	\$3,434,965	(\$496,948)	-13%
11	PATIENT DAYS	3,525	3,155	(370)	-10%
12	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$1,181.17	\$1,369.55	\$188.38	16%
13	AVERAGE LENGTH OF STAY	3.4	3.3	(0.2)	-4%
	<u>MEDICAID OUTPATIENT</u>				
14	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$27,879,540	\$31,726,377	\$3,846,837	14%
15	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$6,706,228	\$7,607,868	\$901,640	13%
16	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	24.05%	23.98%	-0.07%	0%
17	OUTPATIENT CHARGES / INPATIENT CHARGES	247.51%	309.10%	61.59%	25%
18	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	2,561.72111	2,998.28116	436.56005	17%
19	OUTPATIENT ACCRUED PAYMENTS / OPED	\$2,617.86	\$2,537.41	(\$80.45)	-3%
20	NON-GOVERNMENT - MEDICAID OP PMT / OPED	\$3,136.28	\$2,875.66	(\$260.62)	-8%
21	MEDICARE - MEDICAID OP PMT / OPED	\$1,938.55	\$1,670.59	(\$267.96)	-14%
22	OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$4,966,019	\$5,008,899	\$42,879	1%
	<u>MEDICAID TOTALS (INPATIENT + OUTPATIENT)</u>				
23	TOTAL ACCRUED CHARGES	\$39,143,578	\$41,990,453	\$2,846,875	7%
24	TOTAL ACCRUED PAYMENTS	\$10,869,843	\$11,928,801	\$1,058,958	10%
25	TOTAL ALLOWANCES	\$28,273,735	\$30,061,652	\$1,787,917	6%
26	TOTAL UPPER LIMIT (OVER) / UNDERPAYMENT	\$8,897,932	\$8,443,864	(\$454,068)	-5%

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		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2011	FY 2012	DIFFERENCE	DIFFERENCE
E.	<u>OTHER MEDICAL ASSISTANCE (O.M.A.)</u>				
	<u>OTHER MEDICAL ASSISTANCE INPATIENT</u>				
1	INPATIENT ACCRUED CHARGES	\$313,592	\$181,321	(\$132,271)	-42%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$118,590	\$43,905	(\$74,685)	-63%
3	INPATIENT PAYMENTS / INPATIENT CHARGES	37.82%	24.21%	-13.60%	-36%
4	DISCHARGES	20	15	(5)	-25%
5	CASE MIX INDEX (CMI)	0.68677	1.06624	0.37947	55%
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	13.73540	15.99360	2.25820	16%
7	INPATIENT ACCRUED PAYMENT / CMAD	\$8,633.89	\$2,745.16	(\$5,888.73)	-68%
8	NON-GOVERNMENT - O.M.A. IP PMT / CMAD	(\$842.76)	\$5,447.69	\$6,290.45	-746%
9	MEDICARE - O.M.A. IP PMT / CMAD	\$88.94	\$5,979.75	\$5,890.81	6623%
10	INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$1,222	\$95,638	\$94,416	7729%
11	PATIENT DAYS	70	47	(23)	-33%
12	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$1,694.14	\$934.15	(\$759.99)	-45%
13	AVERAGE LENGTH OF STAY	3.5	3.1	(0.4)	-10%
	<u>OTHER MEDICAL ASSISTANCE OUTPATIENT</u>				
14	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$180,466	\$258,122	\$77,656	43%
15	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$28,274	\$30,210	\$1,936	7%
16	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	15.67%	11.70%	-3.96%	-25%
17	OUTPATIENT CHARGES / INPATIENT CHARGES	57.55%	142.36%	84.81%	147%
18	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	11.50960	21.35346	9.84385	86%
19	OUTPATIENT ACCRUED PAYMENTS / OPED	\$2,456.56	\$1,414.76	(\$1,041.80)	-42%
20	NON-GOVERNMENT - O.M.A. OP PMT / CMAD	\$3,297.58	\$3,998.31	\$700.73	21%
21	MEDICARE - O.M.A. OP PMT / CMAD	\$2,099.85	\$2,793.24	\$693.39	33%
22	OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$24,168	\$59,645	\$35,477	147%
	<u>OTHER MEDICAL ASSISTANCE TOTALS (INPATIENT + OUTPATIENT)</u>				
23	TOTAL ACCRUED CHARGES	\$494,058	\$439,443	(\$54,615)	-11%
24	TOTAL ACCRUED PAYMENTS	\$146,864	\$74,115	(\$72,749)	-50%
25	TOTAL ALLOWANCES	\$347,194	\$365,328	\$18,134	5%
26	TOTAL OTHER MEDICAL ASSISTANCE UPPER LIMIT UNDERPAYMENT	\$25,390	\$155,283	\$129,893	512%

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LINE	DESCRIPTION	FY 2011	FY 2012	DIFFERENCE	DIFFERENCE
F.	<u>TOTAL MEDICAL ASSISTANCE (MEDICAID + OTHER MEDICAL ASSISTANCE)</u>				
	<u>TOTAL MEDICAL ASSISTANCE INPATIENT</u>				
1	INPATIENT ACCRUED CHARGES	\$11,577,630	\$10,445,397	(\$1,132,233)	-10%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$4,282,205	\$4,364,838	\$82,633	2%
3	INPATIENT PAYMENTS / INPATIENT CHARGES	36.99%	41.79%	4.80%	13%
4	DISCHARGES	1,055	985	(70)	-7%
5	CASE MIX INDEX (CMI)	0.89272	0.91871	0.02599	3%
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	941.81990	904.93070	(36.88920)	-4%
7	INPATIENT ACCRUED PAYMENT / CMAD	\$4,546.73	\$4,823.39	\$276.66	6%
8	NON-GOVERNMENT - TOTAL MEDICAL ASSISTANCE IP PMT / CMAD	\$3,244.40	\$3,369.46	\$125.05	4%
9	MEDICARE - TOTAL MEDICAL ASSISTANCE IP PMT / CMAD	\$4,176.10	\$3,901.52	(\$274.58)	-7%
10	INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$3,933,134	\$3,530,603	(\$402,532)	-10%
11	PATIENT DAYS	3,595	3,202	(393)	-11%
12	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$1,191.16	\$1,363.16	\$172.00	14%
13	AVERAGE LENGTH OF STAY	3.4	3.3	(0.2)	-5%
	<u>TOTAL MEDICAL ASSISTANCE OUTPATIENT</u>				
14	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$28,060,006	\$31,984,499	\$3,924,493	14%
15	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$6,734,502	\$7,638,078	\$903,576	13%
16	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	24.00%	23.88%	-0.12%	0%
17	OUTPATIENT CHARGES / INPATIENT CHARGES	242.36%	306.21%	63.84%	26%
18	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	2,573.23071	3,019.63462	446.40390	17%
19	OUTPATIENT ACCRUED PAYMENTS / OPED	\$2,617.14	\$2,529.47	(\$87.67)	-3%
20	NON-GOVERNMENT - TOTAL MEDICAL ASSISTANCE OP PMT / OPED	\$3,137.00	\$2,883.60	(\$253.40)	-8%
21	MEDICARE - TOTAL MEDICAL ASSISTANCE OP PMT / OPED	\$1,939.27	\$1,678.53	(\$260.74)	-13%
22	OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$4,990,188	\$5,068,544	\$78,356	2%
	<u>TOTAL MEDICAL ASSISTANCE TOTALS (INPATIENT + OUTPATIENT)</u>				
23	TOTAL ACCRUED CHARGES	\$39,637,636	\$42,429,896	\$2,792,260	7%
24	TOTAL ACCRUED PAYMENTS	\$11,016,707	\$12,002,916	\$986,209	9%
25	TOTAL ALLOWANCES	\$28,620,929	\$30,426,980	\$1,806,051	6%

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LINE	DESCRIPTION	FY 2011	FY 2012	DIFFERENCE	DIFFERENCE
G.	<u>CHAMPUS / TRICARE</u>				
	<u>CHAMPUS / TRICARE INPATIENT</u>				
1	INPATIENT ACCRUED CHARGES	\$117,471	\$211,837	\$94,366	80%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$53,482	\$80,646	\$27,164	51%
3	INPATIENT PAYMENTS / INPATIENT CHARGES	45.53%	38.07%	-7.46%	-16%
4	DISCHARGES	18	17	(1)	-6%
5	CASE MIX INDEX (CMI)	0.58850	0.94453	0.35603	60%
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	10.59300	16.05701	5.46401	52%
7	INPATIENT ACCRUED PAYMENT / CMAD	\$5,048.81	\$5,022.48	(\$26.33)	-1%
8	PATIENT DAYS	35	66	31	89%
9	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$1,528.06	\$1,221.91	(\$306.15)	-20%
10	AVERAGE LENGTH OF STAY	1.9	3.9	1.9	100%
	<u>CHAMPUS / TRICARE OUTPATIENT</u>				
11	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$437,537	\$459,513	\$21,976	5%
12	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$134,184	\$115,885	(\$18,299)	-14%
	<u>CHAMPUS / TRICARE TOTALS (INPATIENT + OUTPATIENT)</u>				
13	TOTAL ACCRUED CHARGES	\$555,008	\$671,350	\$116,342	21%
14	TOTAL ACCRUED PAYMENTS	\$187,666	\$196,531	\$8,865	5%
15	TOTAL ALLOWANCES	\$367,342	\$474,819	\$107,477	29%
H.	<u>OTHER DATA</u>				
1	OTHER OPERATING REVENUE	\$3,044,239	\$5,761,698	\$2,717,459	89%
2	TOTAL OPERATING EXPENSES	\$92,639,489	\$96,450,117	\$3,810,628	4%
3	UCP DSH PAYMENTS (Gross DSH plus Upper Limit Adjustment)	\$0	\$0	\$0	0%
	<u>COST OF UNCOMPENSATED CARE (BASELINE METHODOLOGY)</u>				
4	CHARITY CARE (CHARGES)	\$2,956,537	\$3,573,641	\$617,104	21%
5	BAD DEBTS (CHARGES)	\$3,100,374	\$3,254,865	\$154,491	5%
6	UNCOMPENSATED CARE (CHARGES)	\$6,056,911	\$6,828,506	\$771,595	13%
7	COST OF UNCOMPENSATED CARE	\$2,508,770	\$2,843,024	\$334,254	13%
	<u>TOTAL MEDICAL ASSISTANCE UNDERPAYMENT (BASELINE METHODOLOGY)</u>				
8	TOTAL ACCRUED CHARGES	\$39,637,636	\$42,429,896	\$2,792,260	7%
9	TOTAL ACCRUED PAYMENTS	\$11,016,707	\$12,002,916	\$986,209	9%
10	COST OF TOTAL MEDICAL ASSISTANCE	\$16,417,891	\$17,665,534	\$1,247,643	8%
11	MEDICAL ASSISTANCE (OVER) / UNDERPAYMENT	\$5,401,184	\$5,662,618	\$261,434	5%

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II.	<u>AGGREGATE DATA</u>				
A.	<u>TOTALS - ALL PAYERS</u>				
1	TOTAL INPATIENT CHARGES	\$72,222,517	\$68,939,980	(\$3,282,537)	-5%
2	TOTAL INPATIENT PAYMENTS	\$40,084,451	\$41,642,522	\$1,558,071	4%
3	TOTAL INPATIENT PAYMENTS / CHARGES	55.50%	60.40%	4.90%	9%
4	TOTAL DISCHARGES	4,701	4,506	(195)	-4%
5	TOTAL CASE MIX INDEX	1.10184	1.16575	0.06391	6%
6	TOTAL CASE MIX ADJUSTED DISCHARGES	5,179,76650	5,252,87383	73,10733	1%
7	TOTAL OUTPATIENT CHARGES	\$127,160,608	\$141,210,108	\$14,049,500	11%
8	OUTPATIENT CHARGES / INPATIENT CHARGES	176.07%	204.83%	28.76%	16%
9	TOTAL OUTPATIENT PAYMENTS	\$42,422,595	\$45,262,993	\$2,840,398	7%
10	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	33.36%	32.05%	-1.31%	-4%
11	TOTAL CHARGES	\$199,383,125	\$210,150,088	\$10,766,963	5%
12	TOTAL PAYMENTS	\$82,507,046	\$86,905,515	\$4,398,469	5%
13	TOTAL PAYMENTS / TOTAL CHARGES	41.38%	41.35%	-0.03%	0%
14	PATIENT DAYS	19,996	18,673	(1,323)	-7%
B.	<u>TOTALS - ALL GOVERNMENT PAYERS</u>				
1	INPATIENT CHARGES	\$55,529,505	\$53,876,795	(\$1,652,710)	-3%
2	INPATIENT PAYMENTS	\$30,670,636	\$32,429,892	\$1,759,256	6%
3	GOVT. INPATIENT PAYMENTS / CHARGES	55.23%	60.19%	4.96%	9%
4	DISCHARGES	3,445	3,328	(117)	-3%
5	CASE MIX INDEX	1.15283	1.24051	0.08768	8%
6	CASE MIX ADJUSTED DISCHARGES	3,971.49450	4,128.40215	156.90765	4%
7	OUTPATIENT CHARGES	\$66,922,964	\$75,796,428	\$8,873,464	13%
8	OUTPATIENT CHARGES / INPATIENT CHARGES	120.52%	140.68%	20.17%	17%
9	OUTPATIENT PAYMENTS	\$16,342,849	\$17,571,858	\$1,229,009	8%
10	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	24.42%	23.18%	-1.24%	-5%
11	TOTAL CHARGES	\$122,452,469	\$129,673,223	\$7,220,754	6%
12	TOTAL PAYMENTS	\$47,013,485	\$50,001,750	\$2,988,265	6%
13	TOTAL PAYMENTS / CHARGES	38.39%	38.56%	0.17%	0%
14	PATIENT DAYS	16,030	15,017	(1,013)	-6%
15	TOTAL GOVERNMENT DEDUCTIONS	\$75,438,984	\$79,671,473	\$4,232,489	6%
C.	<u>AVERAGE LENGTH OF STAY</u>				
1	MEDICARE	5.2	5.1	(0.2)	-3%
2	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	3.2	3.1	(0.1)	-2%
3	UNINSURED	3.3	2.8	(0.5)	-16%
4	MEDICAID	3.4	3.3	(0.2)	-4%
5	OTHER MEDICAL ASSISTANCE	3.5	3.1	(0.4)	-10%
6	CHAMPUS / TRICARE	1.9	3.9	1.9	100%
7	TOTAL AVERAGE LENGTH OF STAY	4.3	4.1	(0.1)	-3%

WINDHAM COMMUNITY MEMORIAL HOSPITAL					
TWELVE MONTHS ACTUAL FILING					
FISCAL YEAR 2012					
REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT					
AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS					
		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2011	FY 2012	DIFFERENCE	DIFFERENCE
III.	<u>DATA USED IN BASELINE UNDERPAYMENT CALCULATION</u>				
1	TOTAL CHARGES	\$199,383,125	\$210,150,088	\$10,766,963	5%
2	TOTAL GOVERNMENT DEDUCTIONS	\$75,438,984	\$79,671,473	\$4,232,489	6%
3	UNCOMPENSATED CARE	\$6,056,911	\$6,828,506	\$771,595	
4	TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$35,260,270	\$36,127,851	\$867,581	2%
5	EMPLOYEE SELF INSURANCE ALLOWANCE	\$42,560	\$27,028	(\$15,532)	-36%
6	TOTAL ADJUSTMENTS	\$116,798,725	\$122,654,858	\$5,856,133	5%
7	TOTAL ACCRUED PAYMENTS	\$82,584,400	\$87,495,230	\$4,910,830	6%
8	UCP DSH PYMTS. (Gross DSH+Upper Limit Adj.- OHCA Input)	\$0	\$0	\$0	0%
9	NET REVENUE USED TO CALCULATE DSH FUTURE PYMTS.	\$82,584,400	\$87,495,230	\$4,910,830	6%
10	RATIO OF NET REVENUE TO TOTAL CHARGES	0.4141995467	0.4163463876	0.0021468409	1%
11	COST OF UNCOMPENSATED CARE	\$2,508,770	\$2,843,024	\$334,254	13%
12	MEDICAL ASSISTANCE (OVER) / UNDERPAYMENT	\$5,401,184	\$5,662,618	\$261,434	5%
13	PLUS OHCA ADJUSTMENT (OHCA INPUT)	\$0	\$0	\$0	0%
14	TOTAL COST OF UNCOMPENSATED CARE AND MEDICAL ASSISTANCE UNDERPAYMENT	\$7,909,954	\$8,505,642	\$595,688	8%
IV.	<u>CALCULATED UNDERPAYMENT (UPPER LIMIT METHODOLOGY)</u>				
1	MEDICAID	\$4,966,019	\$5,008,899	\$42,879	1%
2	OTHER MEDICAL ASSISTANCE	\$25,390	\$155,283	\$129,893	512%
3	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$1,620,530	\$1,676,505	\$55,975	3%
4	TOTAL CALCULATED UNDERPAYMENT (UPPER LIMIT METHODOLOGY)	\$6,611,940	\$6,840,687	\$228,748	3%
V.	<u>DATA USED IN RECONCILIATIONS IN REPORTS 550 AND 600</u>				
1	EMPLOYEE SELF INSURANCE GROSS REVENUE	\$79,148	\$49,956	(\$29,192)	-36.88%
2	PLUS/MINUS OTHER ADJUST. TO OHCA DEFINED NET REVENUE	\$3,348,402	\$3,254,865	(\$93,537)	-2.79%
3	NET REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS	\$85,855,448	\$90,160,381	\$4,304,933	5.01%
4	PLUS/MINUS OTHER ADJUST. TO OHCA DEFINED GROSS REVENUE	\$0	\$0	\$0	0.00%
5	GROSS REVENUE FROM HOSP.AUDIT. FINANCIAL STATEMENTS	\$199,383,125	\$210,150,089	\$10,766,964	5.40%
6	PLUS/MINUS OTHER ADJUST. TO OHCA DEFINED UNCOMP. CARE	\$342,162	\$717,092	\$374,930	109.58%
7	UNCOMP. CARE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS	\$6,399,073	\$7,545,598	\$1,146,525	17.92%

WINDHAM COMMUNITY MEMORIAL HOSPITAL				
TWELVE MONTHS ACTUAL FILING				
FISCAL YEAR 2012				
REPORT 550 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND				
BASELINE UNDERPAYMENT DATA				
(1)	(2)	(3)	(4)	(5)
LINE	DESCRIPTION	ACTUAL FY 2011	ACTUAL FY 2012	AMOUNT DIFFERENCE
I.	ACCRUED CHARGES AND PAYMENTS			
A.	INPATIENT ACCRUED CHARGES			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$16,693,012	\$15,063,185	(\$1,629,827)
2	MEDICARE	\$43,834,404	43,219,561	(\$614,843)
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$11,577,630	10,445,397	(\$1,132,233)
4	MEDICAID	\$11,264,038	10,264,076	(\$999,962)
5	OTHER MEDICAL ASSISTANCE	\$313,592	181,321	(\$132,271)
6	CHAMPUS / TRICARE	\$117,471	211,837	\$94,366
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$952,163	751,105	(\$201,058)
	TOTAL INPATIENT GOVERNMENT CHARGES	\$55,529,505	\$53,876,795	(\$1,652,710)
	TOTAL INPATIENT CHARGES	\$72,222,517	\$68,939,980	(\$3,282,537)
B.	OUTPATIENT ACCRUED CHARGES			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$60,237,644	\$65,413,680	\$5,176,036
2	MEDICARE	\$38,425,421	43,352,416	\$4,926,995
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$28,060,006	31,984,499	\$3,924,493
4	MEDICAID	\$27,879,540	31,726,377	\$3,846,837
5	OTHER MEDICAL ASSISTANCE	\$180,466	258,122	\$77,656
6	CHAMPUS / TRICARE	\$437,537	459,513	\$21,976
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$3,740,586	4,287,134	\$546,548
	TOTAL OUTPATIENT GOVERNMENT CHARGES	\$66,922,964	\$75,796,428	\$8,873,464
	TOTAL OUTPATIENT CHARGES	\$127,160,608	\$141,210,108	\$14,049,500
C.	TOTAL ACCRUED CHARGES			
1	TOTAL NONGOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$76,930,656	\$80,476,865	\$3,546,209
2	TOTAL MEDICARE	\$82,259,825	\$86,571,977	\$4,312,152
3	TOTAL MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$39,637,636	\$42,429,896	\$2,792,260
4	TOTAL MEDICAID	\$39,143,578	\$41,990,453	\$2,846,875
5	TOTAL OTHER MEDICAL ASSISTANCE	\$494,058	\$439,443	(\$54,615)
6	TOTAL CHAMPUS / TRICARE	\$555,008	\$671,350	\$116,342
7	TOTAL UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$4,692,749	\$5,038,239	\$345,490
	TOTAL GOVERNMENT CHARGES	\$122,452,469	\$129,673,223	\$7,220,754
	TOTAL CHARGES	\$199,383,125	\$210,150,088	\$10,766,963
D.	INPATIENT ACCRUED PAYMENTS			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$9,413,815	\$9,212,630	(\$201,185)
2	MEDICARE	\$26,334,949	27,984,408	\$1,649,459
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$4,282,205	4,364,838	\$82,633
4	MEDICAID	\$4,163,615	4,320,933	\$157,318
5	OTHER MEDICAL ASSISTANCE	\$118,590	43,905	(\$74,685)
6	CHAMPUS / TRICARE	\$53,482	80,646	\$27,164
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$46,750	15,020	(\$31,730)
	TOTAL INPATIENT GOVERNMENT PAYMENTS	\$30,670,636	\$32,429,892	\$1,759,256
	TOTAL INPATIENT PAYMENTS	\$40,084,451	\$41,642,522	\$1,558,071
E.	OUTPATIENT ACCRUED PAYMENTS			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$26,079,746	\$27,691,135	\$1,611,389
2	MEDICARE	\$9,474,163	9,817,895	\$343,732
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$6,734,502	7,638,078	\$903,576
4	MEDICAID	\$6,706,228	7,607,868	\$901,640
5	OTHER MEDICAL ASSISTANCE	\$28,274	30,210	\$1,936
6	CHAMPUS / TRICARE	\$134,184	115,885	(\$18,299)
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$122,464	108,762	(\$13,702)
	TOTAL OUTPATIENT GOVERNMENT PAYMENTS	\$16,342,849	\$17,571,858	\$1,229,009
	TOTAL OUTPATIENT PAYMENTS	\$42,422,595	\$45,262,993	\$2,840,398
F.	TOTAL ACCRUED PAYMENTS			
1	TOTAL NONGOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$35,493,561	\$36,903,765	\$1,410,204
2	TOTAL MEDICARE	\$35,809,112	\$37,802,303	\$1,993,191
3	TOTAL MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$11,016,707	\$12,002,916	\$986,209
4	TOTAL MEDICAID	\$10,869,843	\$11,928,801	\$1,058,958
5	TOTAL OTHER MEDICAL ASSISTANCE	\$146,864	\$74,115	(\$72,749)
6	TOTAL CHAMPUS / TRICARE	\$187,666	\$196,531	\$8,865
7	TOTAL UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$169,214	\$123,782	(\$45,432)
	TOTAL GOVERNMENT PAYMENTS	\$47,013,485	\$50,001,750	\$2,988,265
	TOTAL PAYMENTS	\$82,507,046	\$86,905,515	\$4,398,469

WINDHAM COMMUNITY MEMORIAL HOSPITAL				
TWELVE MONTHS ACTUAL FILING				
FISCAL YEAR 2012				
REPORT 550 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND				
BASELINE UNDERPAYMENT DATA				
(1)	(2)	(3)	(4)	(5)
LINE	DESCRIPTION	ACTUAL FY 2011	ACTUAL FY 2012	AMOUNT DIFFERENCE
II.	<u>PAYER MIX</u>			
A.	<u>INPATIENT PAYER MIX BASED ON ACCRUED CHARGES</u>			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	8.37%	7.17%	-1.20%
2	MEDICARE	21.99%	20.57%	-1.42%
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	5.81%	4.97%	-0.84%
4	MEDICAID	5.65%	4.88%	-0.77%
5	OTHER MEDICAL ASSISTANCE	0.16%	0.09%	-0.07%
6	CHAMPUS / TRICARE	0.06%	0.10%	0.04%
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	0.48%	0.36%	-0.12%
	TOTAL INPATIENT GOVERNMENT PAYER MIX	27.85%	25.64%	-2.21%
	TOTAL INPATIENT PAYER MIX	36.22%	32.81%	-3.42%
B.	<u>OUTPATIENT PAYER MIX BASED ON ACCRUED CHARGES</u>			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	30.21%	31.13%	0.92%
2	MEDICARE	19.27%	20.63%	1.36%
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	14.07%	15.22%	1.15%
4	MEDICAID	13.98%	15.10%	1.11%
5	OTHER MEDICAL ASSISTANCE	0.09%	0.12%	0.03%
6	CHAMPUS / TRICARE	0.22%	0.22%	0.00%
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	1.88%	2.04%	0.16%
	TOTAL OUTPATIENT GOVERNMENT PAYER MIX	33.57%	36.07%	2.50%
	TOTAL OUTPATIENT PAYER MIX	63.78%	67.19%	3.42%
	TOTAL PAYER MIX BASED ON ACCRUED CHARGES	100.00%	100.00%	0.00%
C.	<u>INPATIENT PAYER MIX BASED ON ACCRUED PAYMENTS</u>			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	11.41%	10.60%	-0.81%
2	MEDICARE	31.92%	32.20%	0.28%
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	5.19%	5.02%	-0.17%
4	MEDICAID	5.05%	4.97%	-0.07%
5	OTHER MEDICAL ASSISTANCE	0.14%	0.05%	-0.09%
6	CHAMPUS / TRICARE	0.06%	0.09%	0.03%
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	0.06%	0.02%	-0.04%
	TOTAL INPATIENT GOVERNMENT PAYER MIX	37.17%	37.32%	0.14%
	TOTAL INPATIENT PAYER MIX	48.58%	47.92%	-0.67%
D.	<u>OUTPATIENT PAYER MIX BASED ON ACCRUED PAYMENTS</u>			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	31.61%	31.86%	0.25%
2	MEDICARE	11.48%	11.30%	-0.19%
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	8.16%	8.79%	0.63%
4	MEDICAID	8.13%	8.75%	0.63%
5	OTHER MEDICAL ASSISTANCE	0.03%	0.03%	0.00%
6	CHAMPUS / TRICARE	0.16%	0.13%	-0.03%
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	0.15%	0.13%	-0.02%
	TOTAL OUTPATIENT GOVERNMENT PAYER MIX	19.81%	20.22%	0.41%
	TOTAL OUTPATIENT PAYER MIX	51.42%	52.08%	0.67%
	TOTAL PAYER MIX BASED ON ACCRUED PAYMENTS	100.00%	100.00%	0.00%

WINDHAM COMMUNITY MEMORIAL HOSPITAL				
TWELVE MONTHS ACTUAL FILING				
FISCAL YEAR 2012				
REPORT 550 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND				
BASELINE UNDERPAYMENT DATA				
(1)	(2)	(3)	(4)	(5)
LINE	DESCRIPTION	ACTUAL FY 2011	ACTUAL FY 2012	AMOUNT DIFFERENCE
III.	DISCHARGES, PATIENT DAYS, ALOS, CASE MIX INDEX AND OTHER REQUIRED DATA			
A.	DISCHARGES			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	1,256	1,178	(78)
2	MEDICARE	2,372	2,326	(46)
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	1,055	985	(70)
4	MEDICAID	1,035	970	(65)
5	OTHER MEDICAL ASSISTANCE	20	15	(5)
6	CHAMPUS / TRICARE	18	17	(1)
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	66	56	(10)
	TOTAL GOVERNMENT DISCHARGES	3,445	3,328	(117)
	TOTAL DISCHARGES	4,701	4,506	(195)
B.	PATIENT DAYS			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	3,966	3,656	(310)
2	MEDICARE	12,400	11,749	(651)
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	3,595	3,202	(393)
4	MEDICAID	3,525	3,155	(370)
5	OTHER MEDICAL ASSISTANCE	70	47	(23)
6	CHAMPUS / TRICARE	35	66	31
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	220	156	(64)
	TOTAL GOVERNMENT PATIENT DAYS	16,030	15,017	(1,013)
	TOTAL PATIENT DAYS	19,996	18,673	(1,323)
C.	AVERAGE LENGTH OF STAY (ALOS)			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	3.2	3.1	(0.1)
2	MEDICARE	5.2	5.1	(0.2)
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	3.4	3.3	(0.2)
4	MEDICAID	3.4	3.3	(0.2)
5	OTHER MEDICAL ASSISTANCE	3.5	3.1	(0.4)
6	CHAMPUS / TRICARE	1.9	3.9	1.9
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	3.3	2.8	(0.5)
	TOTAL GOVERNMENT AVERAGE LENGTH OF STAY	4.7	4.5	(0.1)
	TOTAL AVERAGE LENGTH OF STAY	4.3	4.1	(0.1)
D.	CASE MIX INDEX			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	0.96200	0.95456	(0.00744)
2	MEDICARE	1.27280	1.37894	0.10614
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	0.89272	0.91871	0.02599
4	MEDICAID	0.89670	0.91643	0.01973
5	OTHER MEDICAL ASSISTANCE	0.68677	1.06624	0.37947
6	CHAMPUS / TRICARE	0.58850	0.94453	0.35603
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	1.05670	0.93178	(0.12492)
	TOTAL GOVERNMENT CASE MIX INDEX	1.15283	1.24051	0.08768
	TOTAL CASE MIX INDEX	1.10184	1.16575	0.06391
E.	OTHER REQUIRED DATA			
1	TOTAL CHARGES ASSOCIATED WITH NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$70,584,617	\$72,963,986	\$2,379,369
2	ACCRUED PAYMENTS ASSOCIATED WITH NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$35,324,347	\$36,836,135	\$1,511,788
	(PRIOR TO ANY REDUCTION FOR UNCOMPENSATED CARE)			
3	TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$35,260,270	\$36,127,851	\$867,581
4	TOTAL ACTUAL DISCOUNT PERCENTAGE	49.95%	49.51%	-0.44%
5	EMPLOYEE SELF INSURANCE GROSS REVENUE	\$79,148	\$49,956	(\$29,192)
6	EMPLOYEE SELF INSURANCE ALLOWANCE	\$42,560	\$27,028	(\$15,532)
7	UCP DSH PAYMENTS (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJUSTMENT-OHCA INPUT)	\$0	\$0	\$0
8	CHARITY CARE	\$2,956,537	\$3,573,641	\$617,104
9	BAD DEBTS	\$3,100,374	\$3,254,865	\$154,491
10	TOTAL UNCOMPENSATED CARE	\$6,056,911	\$6,828,506	\$771,595
11	TOTAL OTHER OPERATING REVENUE	\$70,584,617	\$72,963,986	\$2,379,369
12	TOTAL OPERATING EXPENSES	\$92,639,489	\$96,450,117	\$3,810,628

WINDHAM COMMUNITY MEMORIAL HOSPITAL				
TWELVE MONTHS ACTUAL FILING				
FISCAL YEAR 2012				
REPORT 550 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND				
BASELINE UNDERPAYMENT DATA				
(1)	(2)	(3)	(4)	(5)
LINE	DESCRIPTION	ACTUAL FY 2011	ACTUAL FY 2012	AMOUNT DIFFERENCE
IV.	DSH UPPER PAYMENT LIMIT CALCULATIONS			
A.	CASE MIX ADJUSTED DISCHARGES			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	1,208.27200	1,124.47168	(83.80032)
2	MEDICARE	3,019.08160	3,207.41444	188.33284
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	941.81990	904.93070	(36.88920)
4	MEDICAID	928.08450	888.93710	(39.14740)
5	OTHER MEDICAL ASSISTANCE	13.73540	15.99360	2.25820
6	CHAMPUS / TRICARE	10.59300	16.05701	5.46401
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	69.74220	52.17968	(17.56252)
	TOTAL GOVERNMENT CASE MIX ADJUSTED DISCHARGES	3,971.49450	4,128.40215	156.90765
	TOTAL CASE MIX ADJUSTED DISCHARGES	5,179.76650	5,252.87383	73.10733
B.	OUTPATIENT EQUIVALENT DISCHARGES CALCULATION (REVENUE METHODOLOGY)			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	4,532.34448	5,115.60570	583.26122
2	MEDICARE	2,079.30507	2,333.15002	253.84495
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	2,573.23071	3,019.63462	446.40390
4	MEDICAID	2,561.72111	2,998.28116	436.56005
5	OTHER MEDICAL ASSISTANCE	11.50960	21.35346	9.84385
6	CHAMPUS / TRICARE	67.04349	36.87609	-30.16740
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	259.28195	319.63508	60.35313
	TOTAL GOVERNMENT OUTPATIENT EQUIVALENT DISCHARGES	4,719.57928	5,389.66073	670.08145
	TOTAL OUTPATIENT EQUIVALENT DISCHARGES	9,251.92376	10,505.26643	1,253.34267
C.	INPATIENT PAYMENT PER CASE MIX ADJUSTED DISCHARGE			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$7,791.14	\$8,192.85	\$401.71
2	MEDICARE	\$8,722.83	\$8,724.91	\$2.08
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$4,546.73	\$4,823.39	\$276.66
4	MEDICAID	\$4,486.25	\$4,860.79	\$374.54
5	OTHER MEDICAL ASSISTANCE	\$8,633.89	\$2,745.16	(\$5,888.73)
6	CHAMPUS / TRICARE	\$5,048.81	\$5,022.48	(\$26.33)
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$670.33	\$287.85	(\$382.47)
	TOTAL GOVERNMENT INPATIENT PAYMENT PER CASE MIX ADJUSTED DISCHARGE	\$7,722.69	\$7,855.31	\$132.62
	TOTAL INPATIENT PAYMENT PER CASE MIX ADJUSTED DISCHARGE	\$7,738.66	\$7,927.57	\$188.91
D.	OUTPATIENT PAYMENT PER OUTPATIENT EQUIVALENT DISCHARGE			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$5,754.14	\$5,413.07	(\$341.07)
2	MEDICARE	\$4,556.41	\$4,208.00	(\$348.41)
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$2,617.14	\$2,529.47	(\$87.67)
4	MEDICAID	\$2,617.86	\$2,537.41	(\$80.45)
5	OTHER MEDICAL ASSISTANCE	\$2,456.56	\$1,414.76	(\$1,041.80)
6	CHAMPUS / TRICARE	\$2,001.45	\$3,142.55	\$1,141.10
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$472.32	\$340.27	(\$132.05)
	TOTAL GOVERNMENT OUTPATIENT PAYMENT PER OUTPATIENT EQUIVALENT DISCHARGE	\$3,462.78	\$3,260.29	(\$202.49)
	TOTAL OUTPATIENT PAYMENT PER OUTPATIENT EQUIVALENT DISCHARGE	\$4,585.27	\$4,308.60	(\$276.67)

WINDHAM COMMUNITY MEMORIAL HOSPITAL				
TWELVE MONTHS ACTUAL FILING				
FISCAL YEAR 2012				
REPORT 550 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND				
BASELINE UNDERPAYMENT DATA				
(1)	(2)	(3)	(4)	(5)
LINE	DESCRIPTION	ACTUAL FY 2011	ACTUAL FY 2012	AMOUNT DIFFERENCE
V.	CALCULATED UNDERPAYMENT (UPPER LIMIT METHODOLOGY)			
1	MEDICAID	\$4,966,019	\$5,008,899	\$42,879
2	OTHER MEDICAL ASSISTANCE	\$25,390	\$155,283	\$129,893
3	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$1,620,530	\$1,676,505	\$55,975
	TOTAL CALCULATED UNDERPAYMENT (UPPER LIMIT METHODOLOGY)	\$6,611,940	\$6,840,687	\$228,748
VI.	CALCULATED UNDERPAYMENT BEFORE UPPER LIMIT (BASELINE METHODOLOGY)			
1	TOTAL CHARGES	\$199,383,125	\$210,150,088	\$10,766,963
2	TOTAL GOVERNMENT DEDUCTIONS	\$75,438,984	\$79,671,473	\$4,232,489
3	UNCOMPENSATED CARE	\$6,056,911	\$6,828,506	\$771,595
4	TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$35,260,270	\$36,127,851	\$867,581
5	EMPLOYEE SELF INSURANCE ALLOWANCE	\$42,560	\$27,028	(\$15,532)
6	TOTAL ADJUSTMENTS	\$116,798,725	\$122,654,858	\$5,856,133
7	TOTAL ACCRUED PAYMENTS	\$82,584,400	\$87,495,230	\$4,910,830
8	UCP DSH PAYMENTS (OHCA INPUT)	\$0	\$0	\$0
9	NET REVENUE USED TO DETERMINE DSH FUTURE PAYMENTS	\$82,584,400	\$87,495,230	\$4,910,830
10	RATIO OF NET REVENUE TO TOTAL CHARGES	0.4141995467	0.4163463876	0.0021468409
11	COST OF UNCOMPENSATED CARE	\$2,508,770	\$2,843,024	\$334,254
12	MEDICAL ASSISTANCE UNDERPAYMENT	\$5,401,184	\$5,662,618	\$261,434
13	PLUS OHCA ADJUSTMENT (OHCA INPUT)	\$0	\$0	\$0
14	TOTAL COST OF UNCOMPENSATED CARE AND MEDICAL ASSISTANCE UNDERPAYMENT	\$7,909,954	\$8,505,642	\$595,688
VII.	RATIOS			
A.	RATIO OF INPATIENT PAYMENTS TO INPATIENT CHARGES			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	56.39%	61.16%	4.77%
2	MEDICARE	60.08%	64.75%	4.67%
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	36.99%	41.79%	4.80%
4	MEDICAID	36.96%	42.10%	5.13%
5	OTHER MEDICAL ASSISTANCE	37.82%	24.21%	-13.60%
6	CHAMPUS / TRICARE	45.53%	38.07%	-7.46%
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	4.91%	2.00%	-2.91%
	TOTAL GOVERNMENT RATIO OF INPATIENT PAYMENTS TO INPATIENT CHARGES	55.23%	60.19%	4.96%
	TOTAL RATIO OF INPATIENT PAYMENTS TO INPATIENT CHARGES	55.50%	60.40%	4.90%
B.	RATIO OF OUTPATIENT PAYMENTS TO OUTPATIENT CHARGES			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	43.29%	42.33%	-0.96%
2	MEDICARE	24.66%	22.65%	-2.01%
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	24.00%	23.88%	-0.12%
4	MEDICAID	24.05%	23.98%	-0.07%
5	OTHER MEDICAL ASSISTANCE	15.67%	11.70%	-3.96%
6	CHAMPUS / TRICARE	30.67%	25.22%	-5.45%
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	3.27%	2.54%	-0.74%
	TOTAL GOVERNMENT RATIO OF OUTPATIENT PAYMENTS TO OUTPATIENT CHARGES	24.42%	23.18%	-1.24%
	TOTAL RATIO OF OUTPATIENT PAYMENTS TO OUTPATIENT CHARGES	33.36%	32.05%	-1.31%

WINDHAM COMMUNITY MEMORIAL HOSPITAL				
TWELVE MONTHS ACTUAL FILING				
FISCAL YEAR 2012				
REPORT 550 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND				
BASELINE UNDERPAYMENT DATA				
(1)	(2)	(3)	(4)	(5)
LINE	DESCRIPTION	ACTUAL FY 2011	ACTUAL FY 2012	AMOUNT DIFFERENCE
VIII. NET REVENUE, GROSS REVENUE AND UNCOMPENSATED CARE RECONCILIATIONS				
A. RECONCILIATION OF OHCA DEFINED NET REVENUE TO HOSPITAL AUDITED FIN. STATEMENTS				
1	TOTAL ACCRUED PAYMENTS	\$82,507,046	\$86,905,515	\$4,398,469
2	PLUS DSH PAYMENTS RECEIVED (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJ.) (OHCA INPUT)	\$0	\$0	\$0
	OHCA DEFINED NET REVENUE	\$82,507,046	\$86,905,515	\$4,398,469
3	PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED NET REVENUE	\$3,348,402	\$3,254,865	(\$93,537)
4	CALCULATED NET REVENUE	\$85,855,448	\$90,160,380	\$4,304,932
5	NET REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS (FROM ANNUAL REPORTING)	\$85,855,448	\$90,160,381	\$4,304,933
6	VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)	\$0	(\$1)	(\$1)
B. RECONCILIATION OF OHCA DEFINED GROSS REVENUE TO HOSPITAL AUDITED FIN. STATEMENTS				
1	OHCA DEFINED GROSS REVENUE	\$199,383,125	\$210,150,088	\$10,766,963
2	PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED GROSS REVENUE	\$0	\$0	\$0
	CALCULATED GROSS REVENUE	\$199,383,125	\$210,150,088	\$10,766,963
3	GROSS REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS (FROM ANNUAL REPORTING)	\$199,383,125	\$210,150,089	\$10,766,964
4	VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)	\$0	(\$1)	(\$1)
C. RECONCILIATION OF OHCA DEFINED UNCOMP. CARE TO HOSPITAL AUDITED FIN. STATEMENTS				
1	OHCA DEFINED UNCOMPENSATED CARE (CHARITY CARE AND BAD DEBTS)	\$6,056,911	\$6,828,506	\$771,595
2	PLUS OTHER ADJUSTMENTS TO OHCA DEFINED UNCOMPENSATED CARE	\$342,162	\$717,092	\$374,930
	CALCULATED UNCOMPENSATED CARE (CHARITY CARE AND BAD DEBTS)	\$6,399,073	\$7,545,598	\$1,146,525
3	UNCOMP. CARE FROM HOSPITAL AUDITED FIN. STATEMENTS (FROM ANNUAL REPORTING)	\$6,399,073	\$7,545,598	\$1,146,525
4	VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)	\$0	\$0	\$0

WINDHAM COMMUNITY MEMORIAL HOSPITAL TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2012 REPORT 600 - SUMMARY OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA: AGREED-UPON PROCEDURES		
(1)	(2)	(3)
LINE	DESCRIPTION	ACTUAL FY 2012
I.	ACCRUED CHARGES AND PAYMENTS	
A.	INPATIENT ACCRUED CHARGES	
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$15,063,185
2	MEDICARE	43,219,561
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	10,445,397
4	MEDICAID	10,264,076
5	OTHER MEDICAL ASSISTANCE	181,321
6	CHAMPUS / TRICARE	211,837
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	751,105
	TOTAL INPATIENT GOVERNMENT CHARGES	\$53,876,795
	TOTAL INPATIENT CHARGES	\$68,939,980
B.	OUTPATIENT ACCRUED CHARGES	
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$65,413,680
2	MEDICARE	43,352,416
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	31,984,499
4	MEDICAID	31,726,377
5	OTHER MEDICAL ASSISTANCE	258,122
6	CHAMPUS / TRICARE	459,513
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	4,287,134
	TOTAL OUTPATIENT GOVERNMENT CHARGES	\$75,796,428
	TOTAL OUTPATIENT CHARGES	\$141,210,108
C.	TOTAL ACCRUED CHARGES	
1	TOTAL NON-GOVERNMENT ACCRUED CHARGES (INCLUDING SELF PAY / UNINSURED)	\$80,476,865
2	TOTAL GOVERNMENT ACCRUED CHARGES	129,673,223
	TOTAL ACCRUED CHARGES	\$210,150,088
D.	INPATIENT ACCRUED PAYMENTS	
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$9,212,630
2	MEDICARE	27,984,408
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	4,364,838
4	MEDICAID	4,320,933
5	OTHER MEDICAL ASSISTANCE	43,905
6	CHAMPUS / TRICARE	80,646
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	15,020
	TOTAL INPATIENT GOVERNMENT PAYMENTS	\$32,429,892
	TOTAL INPATIENT PAYMENTS	\$41,642,522
E.	OUTPATIENT ACCRUED PAYMENTS	
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$27,691,135
2	MEDICARE	9,817,895
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	7,638,078
4	MEDICAID	7,607,868
5	OTHER MEDICAL ASSISTANCE	30,210
6	CHAMPUS / TRICARE	115,885
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	108,762
	TOTAL OUTPATIENT GOVERNMENT PAYMENTS	\$17,571,858
	TOTAL OUTPATIENT PAYMENTS	\$45,262,993
F.	TOTAL ACCRUED PAYMENTS	
1	TOTAL NON-GOVERNMENT ACCRUED PAYMENTS (INCLUDING SELF PAY / UNINSURED)	\$36,903,765
2	TOTAL GOVERNMENT ACCRUED PAYMENTS	50,001,750
	TOTAL ACCRUED PAYMENTS	\$86,905,515

WINDHAM COMMUNITY MEMORIAL HOSPITAL TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2012 REPORT 600 - SUMMARY OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA: AGREED-UPON PROCEDURES		
(1)	(2)	(3)
LINE	DESCRIPTION	ACTUAL FY 2012
II.	ACCRUED DISCHARGES, CASE MIX INDEX AND OTHER REQUIRED DATA	
A.	ACCRUED DISCHARGES	
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	1,178
2	MEDICARE	2,326
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	985
4	MEDICAID	970
5	OTHER MEDICAL ASSISTANCE	15
6	CHAMPUS / TRICARE	17
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	56
	TOTAL GOVERNMENT DISCHARGES	3,328
	TOTAL DISCHARGES	4,506
B.	CASE MIX INDEX	
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	0.95456
2	MEDICARE	1.37894
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	0.91871
4	MEDICAID	0.91643
5	OTHER MEDICAL ASSISTANCE	1.06624
6	CHAMPUS / TRICARE	0.94453
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	0.93178
	TOTAL GOVERNMENT CASE MIX INDEX	1.24051
	TOTAL CASE MIX INDEX	1.16575
C.	OTHER REQUIRED DATA	
1	TOTAL CHARGES ASSOCIATED WITH NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$72,963,986
2	ACCRUED PAYMENTS ASSOCIATED WITH NON-GOVERNMENT CONTRACTUAL ALLOWANCES (PRIOR TO ANY REDUCTION FOR UNCOMPENSATED CARE)	\$36,836,135
3	TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$36,127,851
4	TOTAL ACTUAL DISCOUNT PERCENTAGE	49.51%
5	EMPLOYEE SELF INSURANCE GROSS REVENUE	\$49,956
6	EMPLOYEE SELF INSURANCE ALLOWANCE	\$27,028
7	UCP DSH PAYMENTS (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJUSTMENT - OHCA INPUT)	\$0
8	CHARITY CARE	\$3,573,641
9	BAD DEBTS	\$3,254,865
10	TOTAL UNCOMPENSATED CARE	\$6,828,506
11	TOTAL OTHER OPERATING REVENUE	\$5,761,698
12	TOTAL OPERATING EXPENSES	\$96,450,117

WINDHAM COMMUNITY MEMORIAL HOSPITAL TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2012 REPORT 600 - SUMMARY OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA: AGREED-UPON PROCEDURES		
(1)	(2)	(3)
LINE	DESCRIPTION	ACTUAL FY 2012
III.	NET REVENUE, GROSS REVENUE AND UNCOMPENSATED CARE RECONCILIATIONS	
A.	RECONCILIATION OF OHCA DEFINED NET REVENUE TO HOSPITAL AUDITED FIN. STATEMENTS	
1	TOTAL ACCRUED PAYMENTS	\$86,905,515
2	PLUS DSH PAYMENTS RECEIVED (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJ.) (OHCA INPUT)	\$0
	OHCA DEFINED NET REVENUE	\$86,905,515
3	PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED NET REVENUE	\$3,254,865
	CALCULATED NET REVENUE	\$90,160,380
4	NET REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS (FROM ANNUAL REPORTING)	\$90,160,381
	VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)	(\$1)
B.	RECONCILIATION OF OHCA DEFINED GROSS REVENUE TO HOSPITAL AUDITED FIN. STATEMENTS	
1	OHCA DEFINED GROSS REVENUE	\$210,150,088
2	PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED GROSS REVENUE	\$0
	CALCULATED GROSS REVENUE	\$210,150,088
3	GROSS REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS (FROM ANNUAL REPORTING)	\$210,150,089
	VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)	(\$1)
C.	RECONCILIATION OF OHCA DEFINED UNCOMP. CARE TO HOSPITAL AUDITED FIN. STATEMENTS	
1	OHCA DEFINED UNCOMPENSATED CARE (CHARITY CARE AND BAD DEBTS)	\$6,828,506
2	PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED UNCOMPENSATED CARE	\$717,092
	CALCULATED UNCOMPENSATED CARE (CHARITY CARE AND BAD DEBTS)	\$7,545,598
3	UNCOMPENSATED CARE FROM HOSPITAL AUDITED FIN. STATEMENTS (FROM ANNUAL REPORTING)	\$7,545,598
	VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)	\$0

WINDHAM COMMUNITY MEMORIAL HOSPITAL					
TWELVE MONTHS ACTUAL FILING					
FISCAL YEAR 2012					
REPORT 650 - HOSPITAL UNCOMPENSATED CARE					
(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	ACTUAL FY 2011	ACTUAL FY 2012	AMOUNT DIFFERENCE	% DIFFERENCE
A.	<u>Hospital Charity Care (from HRS Report 500)</u>				
1	Number of Applicants	1,334	1,459	125	9%
2	Number of Approved Applicants	1,201	1,421	220	18%
3	Total Charges (A)	\$2,956,537	\$3,573,641	\$617,104	21%
4	Average Charges	\$2,462	\$2,515	\$53	2%
5	Ratio of Cost to Charges (RCC)	0.465473	0.457643	(0.007830)	-2%
6	Total Cost	\$1,376,188	\$1,635,452	\$259,264	19%
7	Average Cost	\$1,146	\$1,151	\$5	0%
8	Charity Care - Inpatient Charges	\$756,840	\$882,258	\$125,418	17%
9	Charity Care - Outpatient Charges (Excludes ED Charges)	1,089,823	1,285,863	196,040	18%
10	Charity Care - Emergency Department Charges	1,109,874	1,405,520	295,646	27%
11	Total Charges (A)	\$2,956,537	\$3,573,641	\$617,104	21%
12	Charity Care - Number of Patient Days	197	213	16	8%
13	Charity Care - Number of Discharges	67	72	5	7%
14	Charity Care - Number of Outpatient ED Visits	903	1,097	194	21%
15	Charity Care - Number of Outpatient Visits (Excludes ED Visits)	1,641	2,220	579	35%
B.	<u>Hospital Bad Debts (from HRS Report 500)</u>				
1	Bad Debts - Inpatient Services	\$468,666	\$399,366	(\$69,300)	-15%
2	Bad Debts - Outpatient Services (Excludes ED Bad Debts)	773,530	917,347	143,817	19%
3	Bad Debts - Emergency Department	1,858,178	1,938,152	79,974	4%
4	Total Bad Debts (A)	\$3,100,374	\$3,254,865	\$154,491	5%
C.	<u>Hospital Uncompensated Care (from HRS Report 500)</u>				
1	Charity Care (A)	\$2,956,537	\$3,573,641	\$617,104	21%
2	Bad Debts (A)	3,100,374	3,254,865	154,491	5%
3	Total Uncompensated Care (A)	\$6,056,911	\$6,828,506	\$771,595	13%
4	Uncompensated Care - Inpatient Services	\$1,225,506	\$1,281,624	\$56,118	5%
5	Uncompensated Care - Outpatient Services (Excludes ED Unc. Care)	1,863,353	2,203,210	339,857	18%
6	Uncompensated Care - Emergency Department	2,968,052	3,343,672	375,620	13%
7	Total Uncompensated Care (A)	\$6,056,911	\$6,828,506	\$771,595	13%
(A) The amount must agree with the amount listed on Hospital Reporting System - Report 500.					

WINDHAM COMMUNITY MEMORIAL HOSPITAL					
TWELVE MONTHS ACTUAL FILING					
FISCAL YEAR 2012					
REPORT 685 - HOSPITAL NON-GOVERNMENT GROSS REVENUE, CONTRACTUAL ALLOWANCES,					
ACCRUED PAYMENTS AND DISCOUNT PERCENTAGE					
(1)	(2)	(3)	(4)	(5)	(6)
		FY 2011	FY 2012		
		ACTUAL TOTAL	ACTUAL TOTAL	AMOUNT	%
LINE	DESCRIPTION	NON-GOVERNMENT	NON-GOVERNMENT	DIFFERENCE	DIFFERENCE
	<u>COMMERCIAL - ALL PAYERS</u>				
1	Total Gross Revenue	\$70,584,617	\$72,963,986	\$2,379,369	3%
2	Total Contractual Allowances	\$35,260,270	\$36,127,851	\$867,581	2%
	Total Accrued Payments (A)	\$35,324,347	\$36,836,135	\$1,511,788	4%
	Total Discount Percentage	49.95%	49.51%	-0.44%	-1%
(A) Accrued Payments associated with Non-Government Contractual Allowances must exclude any reduction for Uncompensated Care.					

WINDHAM COMMUNITY MEMORIAL HOSPITAL				
TWELVE MONTHS ACTUAL FILING				
FISCAL YEAR 2012				
REPORT 700 - STATISTICAL ANALYSIS OF HOSPITAL REVENUE AND EXPENSE				
(1)	(2)	(3)	(4)	(5)
<u>LINE</u>	<u>DESCRIPTION</u>	<u>ACTUAL FY 2010</u>	<u>ACTUAL FY 2011</u>	<u>ACTUAL FY 2012</u>
A.	<u>Gross and Net Revenue</u>			
1	Inpatient Gross Revenue	\$73,484,780	\$72,222,517	\$68,939,980
2	Outpatient Gross Revenue	\$120,470,784	\$127,160,608	\$141,210,108
3	Total Gross Patient Revenue	\$193,955,564	\$199,383,125	\$210,150,088
4	Net Patient Revenue	\$86,942,706	\$85,855,448	\$90,160,381
B.	<u>Total Operating Expenses</u>			
1	Total Operating Expense	\$91,501,818	\$92,639,489	\$96,450,117
C.	<u>Utilization Statistics</u>			
1	Patient Days	20,850	19,996	18,673
2	Discharges	5,100	4,701	4,506
3	Average Length of Stay	4.1	4.3	4.1
4	Equivalent (Adjusted) Patient Days (EPD)	55,031	55,203	56,921
0	Equivalent (Adjusted) Discharges (ED)	13,461	12,978	13,736
D.	<u>Case Mix Statistics</u>			
1	Case Mix Index	1.03668	1.10184	1.16575
2	Case Mix Adjusted Patient Days (CMAPD)	21,615	22,032	21,768
3	Case Mix Adjusted Discharges (CMAD)	5,287	5,180	5,253
4	Case Mix Adjusted Equivalent Patient Days (CMAEPD)	57,050	60,825	66,356
5	Case Mix Adjusted Equivalent Discharges (CMAED)	13,955	14,300	16,012
E.	<u>Gross Revenue Per Statistic</u>			
1	Total Gross Revenue per Patient Day	\$9,302	\$9,971	\$11,254
2	Total Gross Revenue per Discharge	\$38,031	\$42,413	\$46,638
3	Total Gross Revenue per EPD	\$3,524	\$3,612	\$3,692
4	Total Gross Revenue per ED	\$14,409	\$15,363	\$15,300
5	Total Gross Revenue per CMAEPD	\$3,400	\$3,278	\$3,167
6	Total Gross Revenue per CMAED	\$13,899	\$13,943	\$13,124
7	Inpatient Gross Revenue per EPD	\$1,335	\$1,308	\$1,211
8	Inpatient Gross Revenue per ED	\$5,459	\$5,565	\$5,019

WINDHAM COMMUNITY MEMORIAL HOSPITAL				
TWELVE MONTHS ACTUAL FILING				
FISCAL YEAR 2012				
REPORT 700 - STATISTICAL ANALYSIS OF HOSPITAL REVENUE AND EXPENSE				
(1)	(2)	(3)	(4)	(5)
<u>LINE</u>	<u>DESCRIPTION</u>	<u>ACTUAL FY 2010</u>	<u>ACTUAL FY 2011</u>	<u>ACTUAL FY 2012</u>
F.	<u>Net Revenue Per Statistic</u>			
1	Net Patient Revenue per Patient Day	\$4,170	\$4,294	\$4,828
2	Net Patient Revenue per Discharge	\$17,048	\$18,263	\$20,009
3	Net Patient Revenue per EPD	\$1,580	\$1,555	\$1,584
4	Net Patient Revenue per ED	\$6,459	\$6,615	\$6,564
5	Net Patient Revenue per CMAEPD	\$1,524	\$1,412	\$1,359
6	Net Patient Revenue per CMAED	\$6,230	\$6,004	\$5,631
G.	<u>Operating Expense Per Statistic</u>			
1	Total Operating Expense per Patient Day	\$4,389	\$4,633	\$5,165
2	Total Operating Expense per Discharge	\$17,942	\$19,706	\$21,405
3	Total Operating Expense per EPD	\$1,663	\$1,678	\$1,694
4	Total Operating Expense per ED	\$6,798	\$7,138	\$7,022
5	Total Operating Expense per CMAEPD	\$1,604	\$1,523	\$1,454
6	Total Operating Expense per CMAED	\$6,557	\$6,478	\$6,023
H.	<u>Nursing Salary and Fringe Benefits Expense</u>			
1	Nursing Salary Expense	\$12,409,863	\$12,572,579	\$13,759,500
2	Nursing Fringe Benefits Expense	\$4,602,323	\$4,891,166	\$4,918,084
3	Total Nursing Salary and Fringe Benefits Expense	\$17,012,186	\$17,463,745	\$18,677,584
I.	<u>Physician Salary and Fringe Expense</u>			
1	Physician Salary Expense	\$887,642	\$2,054,798	\$2,572,919
2	Physician Fringe Benefits Expense	\$329,191	\$799,387	\$919,643
3	Total Physician Salary and Fringe Benefits Expense	\$1,216,833	\$2,854,185	\$3,492,562
J.	<u>Non-Nursing, Non-Physician Salary and Fringe Benefits Expense</u>			
1	Non-Nursing, Non-Physician Salary Expense	\$26,003,628	\$26,718,419	\$26,574,906
2	Non-Nursing, Non-Physician Fringe Benefits Expense	\$9,643,709	\$10,394,386	\$9,498,719
3	Total Non-Nurs., Non-Phys. Salary and Fringe Ben. Expense	\$35,647,337	\$37,112,805	\$36,073,625
K.	<u>Total Salary and Fringe Benefits Expense</u>			
1	Total Salary Expense	\$39,301,133	\$41,345,796	\$42,907,325
2	Total Fringe Benefits Expense	\$14,575,223	\$16,084,939	\$15,336,446
3	Total Salary and Fringe Benefits Expense	\$53,876,356	\$57,430,735	\$58,243,771

WINDHAM COMMUNITY MEMORIAL HOSPITAL				
TWELVE MONTHS ACTUAL FILING				
FISCAL YEAR 2012				
REPORT 700 - STATISTICAL ANALYSIS OF HOSPITAL REVENUE AND EXPENSE				
(1)	(2)	(3)	(4)	(5)
<u>LINE</u>	<u>DESCRIPTION</u>	<u>ACTUAL FY 2010</u>	<u>ACTUAL FY 2011</u>	<u>ACTUAL FY 2012</u>
L.	<u>Total Full Time Equivalent Employees (FTEs)</u>			
1	Total Nursing FTEs	215.4	208.6	179.4
2	Total Physician FTEs	4.5	9.3	11.4
3	Total Non-Nursing, Non-Physician FTEs	383.5	389.6	410.8
4	Total Full Time Equivalent Employees (FTEs)	603.4	607.5	601.6
M.	<u>Nursing Salaries and Fringe Benefits Expense per FTE</u>			
1	Nursing Salary Expense per FTE	\$57,613	\$60,271	\$76,697
2	Nursing Fringe Benefits Expense per FTE	\$21,366	\$23,448	\$27,414
3	Total Nursing Salary and Fringe Benefits Expense per FTE	\$78,980	\$83,719	\$104,111
N.	<u>Physician Salary and Fringe Expense per FTE</u>			
1	Physician Salary Expense per FTE	\$197,254	\$220,946	\$225,695
2	Physician Fringe Benefits Expense per FTE	\$73,154	\$85,956	\$80,670
3	Total Physician Salary and Fringe Benefits Expense per FTE	\$270,407	\$306,902	\$306,365
O.	<u>Non-Nursing, Non-Physician Salaries and Fringe Benefits Expense per FTE</u>			
1	Non-Nursing, Non-Physician Salary Expense per FTE	\$67,806	\$68,579	\$64,691
2	Non-Nursing, Non-Physician Fringe Benefits Expense per FTE	\$25,147	\$26,680	\$23,122
3	Total Non-Nurs., Non-Phys. Sal. and Fringe Ben. Exp. per FTE	\$92,953	\$95,259	\$87,813
P.	<u>Total Salary and Fringe Benefits Expense per FTE</u>			
1	Total Salary Expense per FTE	\$65,133	\$68,059	\$71,322
2	Total Fringe Benefits Expense per FTE	\$24,155	\$26,477	\$25,493
3	Total Salary and Fringe Benefits Expense per FTE	\$89,288	\$94,536	\$96,815
Q.	<u>Total Salary and Fringe Ben. Expense per Statistic</u>			
1	Total Salary and Fringe Benefits Expense per Patient Day	\$2,584	\$2,872	\$3,119
2	Total Salary and Fringe Benefits Expense per Discharge	\$10,564	\$12,217	\$12,926
3	Total Salary and Fringe Benefits Expense per EPD	\$979	\$1,040	\$1,023
4	Total Salary and Fringe Benefits Expense per ED	\$4,002	\$4,425	\$4,240
5	Total Salary and Fringe Benefits Expense per CMAEPD	\$944	\$944	\$878
6	Total Salary and Fringe Benefits Expense per CMAED	\$3,861	\$4,016	\$3,637